## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

# CURRENT REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): June 17, 2021

## **GS Acquisition Holdings Corp II**

(Exact name of registrant as specified in its charter)

Delaware	001-39352	83-0974996
(State or other jurisdiction	(Commission	(I.R.S. Employer
of incorporation)	File Number)	Identification No.)

200 West Street New York, New York (Address of principal executive offices)

10282 (Zip Code)

(212) 902-1000 (Registrant's telephone number, including area code)

Not Applicable (Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneous	ly satisfy the filing obligation of the registrant under any of the
following provisions:	

	Witten communications pursuant to Rule 425 under the Securities Act (17 CFR 250.425)
	☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Secu	☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) unities registered pursuant to Section 12(b) of the Securities Exchange Act of 1934:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Units, each consisting of one share of Class A common stock and one-quarter of one redeemable warrant	GSAH.U	New York Stock Exchange
Class A common stock, par value \$0.0001 per share	GSAH	New York Stock Exchange
Redeemable warrants, each whole warrant exercisable for one share of Class A common stock at an exercise price of \$11.50	GSAH WS	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ⊠

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

#### Item 1.01 Entry into a Material Definitive Agreement.

On June 17, 2021, GS Acquisition Holdings Corp II, a Delaware corporation (the "Company"), announced that it entered into a Business Combination Agreement (the "Agreement"), dated as of June 17, 2021, by and among the Company, Mirion Technologies (TopCo), Ltd., a Jersey private company limited by shares ("Mirion"), CCP IX LP No. 1, CCP IX LP No. 2, CCP IX Co-Investment LP and CCP IX Co-Investment No. 2 LP (collectively, the "Charterhouse Parties"), each acting by their general partner, Charterhouse General Partners (IX) Limited, for the limited purpose set forth therein, each of the other persons set forth on Annex I thereto (together with the Charterhouse Parties, the "Supporting Mirion Holders") and the other holders of existing shares of Mirion who become a party thereto by executing a joinder agreement (each, a "Joining Seller" and collectively, the "Joining Sellers" and, together with each Supporting Mirion Holder, each, a "Seller," and collectively, the "Sellers").

Pursuant to the terms of the Agreement, the parties thereto will enter into a business combination transaction (the "Business Combination") pursuant to which Mirion will combine with a subsidiary of the Company.

The proposed Business Combination is expected to be consummated after the required approval by the stockholders of the Company and the satisfaction of certain other conditions described in the Agreement.

#### Item 7.01 Regulation FD Disclosure.

On June 17, 2021, the Company issued a press release (the "Press Release") announcing the Business Combination. The Press Release is attached hereto as Exhibit 99.1 and incorporated by reference herein.

Attached as Exhibit 99.2 and incorporated by reference herein is an investor presentation dated June 2021, that will be used by the Company with respect to the Business Combination.

#### Forward-Looking Statements

This Current Report contains "forward-looking statements" within the meaning of The Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, statements regarding the estimated future financial performance, financial position and financial impacts of the potential transaction, the satisfaction of closing conditions to the potential transaction and the PIPE Investment (as defined in the Agreement), the level of redemptions by the Company's public stockholders and purchase price adjustments in connection with the potential transaction, the timing of the completion of the potential transaction, the anticipated pro forma enterprise value and Adjusted EBITDA of the combined company following the potential transaction, anticipated ownership percentages of the combined company's stockholders following the potential transaction, and the business strategy, plans and objectives of management for future operations, including as they relate to the potential transaction. Such statements can be identified by the fact that they do not relate strictly to historical or current facts. When used in this Current Report, words such as "pro forma," "anticipate," "believe," "continue," "could," "estimate," "expect," "intend," "may," "might," "plan," "possible," "potential," "predict," "project," "should," "strive," "would" and similar expressions may identify forward-looking statements, but the absence of these words does not mean that a statement is not forward-looking. When the Company or Mirion discusses its strategies or plans, including as they relate to the potential transaction, it is making projections, forecasts and forward-looking statements. Such statements are based on the beliefs of, as well as assumptions made by and information currently available to, the Company's or Mirion's management.

These forward-looking statements involve significant risk and uncertainties that could cause the actual results to differ materially from the expected results. Most of these factors are outside the Company and Mirion's control and are difficult to predict. Factors that may cause such differences include, but are not limited to: (1) the Company's ability to complete the potential transaction or, if the Company does not complete the potential transaction or any other initial business combination; (2) satisfaction or waiver (if applicable) of the conditions to the potential transaction, including with respect to the approval of the stockholders of the Company; (3) the ability to maintain the listing of the combined company's securities on the New York Stock Exchange; (4) the inability to complete the PIPE Investment; (5) the risk that the proposed transaction disrupts current plans and operations of the Company or Mirion as a result of the announcement and consummation of the transaction described herein; (6) the ability to recognize the anticipated benefits of the proposed transaction, which may be affected by, among other things, competition, the ability of the combined company to grow and manage growth profitably, maintain relationships with customers and suppliers and retain its management and key employees; (7) costs related to the proposed transaction; (8) changes in applicable laws or regulations and delays in obtaining, adverse conditions contained in, or the inability to obtain necessary regulatory approvals required to complete the potential transaction; (9) the possibility that the Company and Mirion may be adversely affected by other economic, business and/or competitive factors; (10) the outcome of any legal proceedings that may be instituted against Company and Mirion or any of their respective directors or officers, following the announcement of the potential transaction; (11) the failure to realize anticipated pro forma results or projections and underlying assumptions, including with respect to estimated stockholder redemptions and purchase price and other adjustments; (12) future global, regional or local political, market and social conditions, including due to the COVID-19 pandemic; and (13) other risks and uncertainties indicated from time to time in the preliminary proxy statement/prospectus of the Company, including those under "Risk Factors" therein, and other documents filed or to be filed with the SEC by the Company.

Forward-looking statements included in this Current Report speak only as of the date of this Current Report. Neither the Company nor Mirion undertakes any obligation to update its forward-looking statements to reflect events or circumstances after the date of this Current Report. Additional risks and uncertainties are identified and discussed in the Company's reports filed with the SEC and available at the SEC's website at http://www.sec.gov.

#### Additional Information about the Transaction and Where to Find It

In connection with the proposed Business Combination, a registration statement on FormS-4 is expected to be filed by the Company with the SEC. The Form S-4 will include preliminary and definitive proxy statements to be distributed to holders of the Company's common stock in connection with the solicitation for proxies for the vote by the Company's stockholders in connection with the proposed Business Combination and other matters as described in the Form S-4, as well as a prospectus relating to the offer of the securities to be issued in connection with the completion of the proposed Business Combination. The Company and Mirion urge investors, stockholders and other interested persons to read, when available, the Form S-4, including the proxy statement/prospectus included therein, as well as other documents filed with the SEC in connection with the proposed Business Combination, as these materials will contain important information about the Company, Mirion and the proposed Business Combination. After the Form S-4 has been filed and declared effective, the definitive proxy statement/prospectus will be mailed to the Company's stockholders as of a record date to be established for voting on the proposed Business Combination. Stockholders will also be able to obtain copies of such documents, without charge, once available, at the SEC's website at www.sec.gov, or by directing a request to: IR-GSacquisition@gs.com.

#### Participants in the Solicitation

The Company and Mirion and their respective directors and officers may be deemed participants in the solicitation of proxies of the Company's stockholders in connection with the proposed Business Combination. The Company's stockholders and other interested persons may obtain, without charge, more detailed information regarding the directors and officers of the Company in the Company's Annual Report on Form 10-K/A for the fiscal year ended December 31, 2020, which was filed with the SEC on May 17, 2021.

Information regarding the persons who may, under SEC rules, be deemed participants in the solicitation of proxies to the Company's stockholders in connection with the proposed Business Combination and other matters to be voted upon at the special meeting of the Company's stockholders will be set forth in the proxy statement/prospectus for the proposed Business Combination when available. Additional information regarding the interests of participants in the solicitation of proxies in connection with the proposed Business Combination will be included in the preliminary proxy statement/prospectus that the Company intends to file with the SEC.

#### Item 9.01. Financial Statements and Exhibits

(d) Exhibits.

The Exhibit Index is incorporated by reference herein.

No.	Description of Exhibits				
99.1	Press Release dated June 17, 2021				
99.2	Investor Presentation dated June 2021				

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

GS Acquisition Holdings Corp II

Date: June 17, 2021 By: /s/ Tom Knott

Name: Tom Knott

Title: Chief Executive Officer, Chief Financial Officer and Secretary



## Mirion Technologies, a Charterhouse Capital Partners portfolio company, to list on New York Stock Exchange through Business Combination with GS Acquisition Holdings Corp II

Creates publicly traded, Industrial Technology Pure-Play Focused on Radiation Detection & Measurement Technologies

Transaction includes \$900 million of fully committed common stock PIPE with participation from Janus Henderson Investors, Fidelity Management & Research Company LLC, funds and accounts managed by BlackRock, Neuberger Berman funds, including a \$200 million anchor investment from Goldman Sachs.

Atlanta, GA June 17, 2021 – Mirion Technologies, Inc. ("Mirion"), a Charterhouse Capital Partners LLP ("Charterhouse") portfolio company, and a global provider of mission-critical radiation detection and measurement solutions, today announced it will become a publicly traded company through a business combination with GS Acquisition Holdings Corp II ("GSAH") (NYSE: GSAH, GSAH.U, GSAH WS), a special purpose acquisition company sponsored by an affiliate of The Goldman Sachs Group, Inc. Larry Kingsley, former CEO of Pall Corporation and IDEX Corporation, will serve as Chairman when the transaction closes. Mirion will continue to be led by 20-year industry veteran and company founder, CEO Thomas Logan. The transaction is expected to close in the second half of 2021 and at close Mirion's stock will trade under the ticker symbol NYSE: MIR.

"Tom Logan and his team have done a tremendous job building the company and positioning it for long-term value creation. I could not be more excited at the opportunity to partner with Tom and his team to support their continued growth," said Mr. Kingsley. "Mirion is the kind of company I am most familiar with and attracted to, with great positions in good industries, a global footprint, real technological differentiation, leading positions in attractive but still fragmented end-markets, high recurring revenue mix, limited macro-sensitivity, strong margins and free cash flows, strong organic and inorganic growth potential, and opportunities for sustained improvements over time. Taken together, I am delighted with the near- and long-term prospects for Mirion and the opportunity this represents for shareholders."

"This transaction enables us to accelerate our growth, expand upon our market leading product innovation strategy and execute on the multiple levers of value creation we have identified," said Mirion CEO Thomas Logan. "The partnership with Larry — who has a proven track record of substantial shareholder value creation — will further enhance our strategic trajectory. With strong free cash flow expected after interest and tax, we will have plenty of firepower for acquisitions to accelerate our growth."

"Mirion is exactly the kind of company we hoped to find when we launched GSAH II a year ago. It is a high quality, defensive business with a long and profitable operating history, strong and resilient cash flows, with significant opportunities ahead for continued growth and margin expansion. We are proud to partner in this transaction with Larry Kingsley, Tom Logan and the whole Mirion team" said Tom Knott, CEO of GS Acquisition Holdings Corp II

Mirion is a global provider of radiation detection, measurement, monitoring and analysis equipment and services that customers rely on to protect their personnel and environment while delivering their services safely and efficiently. The company's portfolio of radiation monitoring, detection, measurement and sensing systems along with dosimetry and radiation therapy quality assurance solutions, generated approximately \$650 million<sup>1</sup> in pro forma Adjusted Revenue in FY2020 (FYE June 30).

Adjusted Revenue is a non-GAAP financial measure that includes the impact of deferred revenue purchase accounting adjustments, pro forma adjustments relating to Mirion's acquisitions and foreign currency impact. See "Non-GAAP Financial Measures."



#### **Key Transaction Terms**

The transaction, unanimously approved by both boards of directors, is expected to close in the second half of 2021, subject to certain closing conditions, including regulatory approvals, and approval of GSAH's stockholders. At closing, the public company's name will be changed to Mirion Technologies, Inc. Upon closing, Mirion will have an anticipated pro forma enterprise value of approximately \$2.6 billion, or 13.3x the company's estimated CY22 Adjusted EBITDA of approximately \$192 million.

Upon completion, it is expected that, assuming no redemptions by the public stockholders of GSAH, Charterhouse Capital, alongside itsco-investors and Mirion management will hold approximately 19% of Mirion Technologies, Inc. The sponsor (an affiliate of The Goldman Sachs Group, Inc.) will defer 100% of its sponsor shares and such shares will be subject to forfeiture five years after closing if certain targets are not met<sup>2</sup>. In addition to the approximately \$750 million of cash held in GSAH's trust account, additional investors (including affiliates of Mr. Kingsley and affiliates of The Goldman Sachs Group, Inc.) have committed to participate in the transaction through a \$900 million private placement. In addition to the \$200 million anchor PIPE investment, Goldman Sachs has provided an additional \$125 million equity commitment to be used as a backstop in the event that the minimum cash condition fails to be satisfied.

After giving effect to any redemptions by the public stockholders of GSAH, the balance of the approximately \$750 million in cash held in GSAH's trust account, together with the \$900 million in private placement proceeds, will be used to pay \$1,310 million in cash consideration (subject to certain adjustments) to Mirion stockholders, and to pay transaction expenses and reduce Mirion's existing indebtedness to up to  $\sim$ 3.0x LTM estimated pro forma Adjusted EBITDA as of June 30, 2021. The remainder of the consideration payable to the stockholders of Mirion will consist of shares of GSAH common stock and Mirion rollover equity.

The transaction will be effected pursuant to a business combination agreement entered into by and among GSAH, Mirion Technologies Topco, Ltd., funds advised by Charterhouse Capital Partners LLP, and the other parties thereto.

Goldman Sachs & Co. LLC acted as lead placement agent and exclusive financial advisor to GSAH. Lazard Ltd. and HSBC acted as financial advisors to Charterhouse and Mirion. Goldman Sachs Lending Partners LLC and Citigroup Global Markets Inc. are providing committed debt financing in support of the transaction. Weil, Gotshal & Manges LLP acted as legal advisor to GSAH. Davis Polk & Wardwell LLP acted as legal advisor to Mirion and Freshfields Bruckhaus Deringer LLP acted as legal advisor to Charterhouse. Sullivan & Cromwell LLP acted as legal advisor to Goldman Sachs & Co. LLC as lead placement agent. Milbank LLP acted as legal advisor to Goldman Sachs Lending Partners LLC and Citigroup Global Markets Inc.

Note: GSAH II promote shares are deferred with a vesting term of 5 years, and with 1/3<sup>rd</sup> vesting at \$12.00/share, 1/3<sup>rd</sup> vesting at \$14.00/share, and 1/3<sup>rd</sup> vesting at \$16.00/share. The sponsor may vote the promote shares while unvested with dividends deferred until vesting.



#### Conference Call Information

Investors may listen to a presentation regarding the proposed transaction on Thursday, June 17, 2021 starting at 8:30am ET. The call can be accessed by dialing 1-877-407-3982 (domestic toll-free number) or 1-201-493-6780 (international) and providing the conference ID: 13720592, or asking for the GSAH-Mirion transaction announcement call. The webcast of the investor call as well as related presentation materials will be available at https://www.gspcs.com/.

A replay of the webcast will be available for approximately 30 days athttps://www.gspcs.com/. A replay of the teleconference will also be available for approximately 14 days. The replay can be accessed by dialing 1-844-512-2921 (domestic toll-free number) or 1-412-317-6671 (international) and providing the pin number: 13720592.

#### **About Mirion**

Mirion Technologies is a leading provider of detection, measurement, analysis and monitoring solutions to the nuclear, defense, medical and research end markets. The organization aims to harness its unrivaled knowledge of ionizing radiation for the greater good of humanity. Many of the company's end markets are characterized by the need to meet rigorous regulatory standards, design qualifications and operating requirements. Headquartered in Atlanta (GA – USA), Mirion employs around 2,500 people and operates in 13 countries. For more information, and for the latest news and content from Mirion, visit Mirion com

#### About GSAH

GS Acquisition Holdings Corp II (NYSE: GSAH) is a special purpose acquisition company formed for the purpose of effecting merger, stock purchase or similar business combination with one or more businesses. The company is sponsored by an affiliate of The Goldman Sachs Group, Inc. In June 2020, GSAH completed its initial public offering, raising \$750 million from investors.

#### **About Charterhouse Capital Partners LLP**

Charterhouse is one of the longest established private equity firms operating in Europe. The firm connects expertise and capital, collaborating with ambitious management teams to drive transformational change. Charterhouse has a selective, conviction-led approach to investing in high-quality mid-market European companies across the Services, Healthcare, Specialized Industrials and Consumer sectors. The firm has completed more than 150 acquisitions over 35 years of activity in the European buyout market. For additional information please visit: <a href="https://www.charterhouse.co.uk">www.charterhouse.co.uk</a>

#### Forward-Looking Statements

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Forward-looking statements included in this release speak only as of the date of this release. Neither GSAH nor Mirion undertakes any obligation to update its forward-looking statements to reflect events or circumstances after the date of this release. Additional risks and uncertainties are identified and discussed in GSAH's reports filed with the SEC and available at the SEC's website at <a href="http://www.sec.gov">http://www.sec.gov</a>.

#### Non-GAAP Financial Measures

Adjusted Revenue and Adjusted EBITDA are non-GAAP financial measures that are not prepared in accordance with accounting principles generally accepted in the United States ("GAAP") and may be different from non-GAAP financial measures used by other companies. These non-GAAP financial measures should not be construed as an alternative to revenue or net income as an indicator of operating performance or as an alternative to cash flow provided by operating activities as a measure of liquidity (each as determined in accordance with GAAP). See the investor presentation that will be filed on a Current Report on Form 8-K with the SEC for a description of these non-GAAP financial measures and a reconciliation of suchnon-GAAP financial measures to the most comparable GAAP amounts.



#### Additional Information about the Transaction and Where to Find It

In connection with the proposed business combination, a registration statement on FormS-4 is expected to be filed by GSAH with the SEC. The FormS-4 will include preliminary and definitive proxy statements to be distributed to holders of GSAH's common stock in connection with the solicitation of proxies for the vote by GSAH's stockholders in connection with the proposed business combination and other matters as described in the Form S-4, as well as a prospectus of Mirion relating to the offer of the securities to be issued in connection with the completion of the proposed business combination. GSAH and Mirion urge investors, stockholders and other interested persons to read, when available, the Form S-4, including the proxy statement/prospectus incorporated by reference therein, as well as other documents filed with the SEC in connection with the proposed business combination, as these materials will contain important information about GSAH, Mirion and the proposed business combination. After the Form S-4 has been filed and declared effective, the definitive proxy statement/prospectus will be mailed to GSAH's stockholders as of a record date to be established for voting on the proposed business combination. GSAH's stockholders will also be able to obtain copies of such documents, without charge, once available, at the SEC's website at <a href="http://www.sec.gov">http://www.sec.gov</a>, or by directing a request to: <a href="http://www.sec.gov">IR-GSPCS@gs.com</a>

#### Participants in the Solicitation

GSAH and Mirion, and their respective directors and officers, may be deemed participants in the solicitation of proxies of GSAH stockholders in connection with the proposed business combination. GSAH's stockholders and other interested persons may obtain, without charge, more detailed information regarding the directors and officers of GSAH in GSAH's Annual Report on Form 10-K/A for the fiscal year ended December 31, 2020, which was filed with the SEC on May 17, 2021.

Information regarding the persons who may, under SEC rules, be deemed participants in the solicitation of proxies to GSAH's stockholders in connection with the proposed business combination and other matters to be voted upon at the special meeting will be set forth in the proxy statement/prospectus for the proposed business combination when available. Additional information regarding the interests of participants in the solicitation of proxies in connection with the proposed business combination will be included in the proxy statement/prospectus that GSAH intends to file with the SEC.

#### For investor inquiries, please contact:

GS Acquisition Holdings Corp II Please email: <u>IR-GSPCS@gs.com</u>

#### For media inquiries, please contact:

Phil Denning / Nora Flaherty E <u>MirionPR@icrinc.com</u> Leslie Shribman

Goldman Sachs & Co. LLC T +1 212-902-5400



#### **Disclaimer**



This investor presentation (the "presentation") is for informational purposes only and does not constitute an offer to sell, a solicitation of an offer to buy, or a recommendation to purchase any equity, debt or other financial instruments of GS Acquisition Holdings Corp II ("GSAH") or Mirion Technologies (TopCo), Ltd. ("Mirion") or any of their respective affiliates. The presentation has been prepared to assist parties in making their own evaluation with respect to a potential business combination between GSAH and Mirion (the "Business Combination"), and for no other purpose.

This presentation and the related oral commentary is confidential and is to be maintained in strict confidence. In addition, this presentation is intended solely for investors that are, and by proceeding to participate in this presentation you confirm that you are, qualified institutional buyers or institutions that are accredited investors (as such terms are defined under the rules of the U.S. Securities and Exchange Commission (the "SEC")).

No Offer or Solicitation

This presentation shall not constitute a solicitation of a proxy, consent or authorization with respect to any securities or in respect of the Business Combination. This presentation shall also not constitute an offer to sell or the solicitation of an offer to buy any securities pursuant to the Business Combination or otherwise, nor shall there be any sale of securities in any jurisdiction in which the offer, solicitation or sale would be unlawful prior to the registration or qualification under the securities laws of any such jurisdiction.

#### No Representation or Warranty

No representation or warranty, express or implied, is or will be given by GSAH, Mirion, any of their respective subsidiaries, equityholders, affiliates or any of the representatives, partners, directors, officers, employees, advisers or agents of GSAH, Mirion or any of their respective subsidiaries, equivipholders or any other person, as to the accuracy or completeness of the information in this presentation or any other written, oral or other communications transmitted or otherwise made available to any party in the course of its evaluation of the Business Combination, and no responsibility or liability whatsoever is accepted by any such person for the accuracy or sufficiency thereof or for any errors, omissions or misstatements, negligent or otherwise, relating thereto. This presentation does not purport to contain all of the information that may be required to evaluate a possible investment decision with respect to GSAH, and does not constitute investment, tax or legal advice. The recipient also acknowledges and agrees that the information contained in this presentation is preliminary in nature and is subject to change, and any such changes may be material. GSAH and Mirion disclaim any duty to update the information contained in this presentation. Any and all trademarks and trade names referred to in this presentation are the property of their respective owners.

#### Forward-looking statements

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You are cautioned not to place undue reliance upon any forward-looking statements. Forward-looking statements included in this presentation speak only as of the date of this presentation. Neither GSAH nor Mirion undertakes any obligation to update its forward-looking statements to reflect events or circumstances after the date hereof.

#### **Disclaimer**



#### **Industry and Market Data**

In this presentation, we rely on and refer to information and statistics regarding market participants in the sectors in which Mirion competes and other industry data. We obtained this information and statistics from third-party sources, including reports by market research firms and company filings. Neither GSAH nor Mirion has independently verified the data obtained from these sources and cannot assure you of the data's accuracy or

#### Use of Projections

This presentation contains projected financial information. Neither GSAH's nor Mirion's independent auditors have studied, reviewed, compiled or performed any procedures with respect to the projections for the purpose of their inclusion in this presentation, and accordingly, neither of them expressed an opinion or provided any other form of assurance with respect thereto for the purpose of this presentation. These projections are for illustrative purposes only and should not be relied upon as being necessarily indicative of future results. In this presentation, certain of the above-mentioned projected information has been provided for purposes of providing comparisons with historical data. The assumptions and estimates underlying the prospective financial information are inherently uncertain and are subject to a wide variety of significant business, economic and competitive risks and uncertainties that could cause actual results to differ materially from those contained in the prospective financial information. Projections are inherently uncertain due to a number of factors outside of GSAH's or Mirion's control. Accordingly, there can be no assurance that the prospective results are indicative of future performance of GSAH, Mirron or the combined company after the Business Combination or that actual results will not differ materially from those presented in the prospective financial information. Inclusion of the prospective financial information in this presentation should not be regarded as a representation by any person that the results contained in the prospective financial information will be achieved.

#### Non-GAAP Financial Matters

Non-GAAP Financial Matters
This presentation includes certain non-GAAP financial measures, including Adjusted Revenue, Adjusted EBITDA, Adjusted EBITDA Less Maintenance CapEx, Return on Invested Capital and Free Cash Flow Conversion, that are not prepared in accordance with accounting principles generally accepted in the United States ("GAAP") and that may be different from non-GAAP financial measures used by other companies and not directly comparable.
GSAH and Mirion believe that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends. These non-GAAP measures with comparable names should not be considered in isolation from, or as an alternative to, financial measures determined in accordance with GAAP. See the footnotes on the slides where these measures are discussed and the Non-GAAP financial measures on the most comparable GAAP amounts. Additionally, to the extent that forward-looking non-GAAP financial measures are provided, they are presented on a non-GAAP basis without reconciliations of such forward-looking non-GAAP measures due to the inherent difficulty in projecting and quantifying the various adjusting Items necessary for such reconciliations that have not yet occurred, are out of GSAH's and Mirion's control or cannot be reasonably predicted.

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## **Today's Presenters**





Thomas Logan Founder and CEO of Mirion

- Will remain as Chief Executive Officer and serve on Board of Directors
- · Created Mirion in 2005
- Former CEO of Global Dosimetry Solutions
- Previously served as President of BAF Energy, CFO of E-M Solutions, and CFO of BVP Inc
- Held senior finance leadership positions at Chevron
- Former Chairman for the Association for Finance Professionals
- Former Director of Piper Aircraft Corporation
- Holds an undergraduate degree in Applied Economics and Marketing and an MBA from Cornell University



Brian Schopfer Chief Financial Officer of Mirion

- · Will remain as Chief Financial Officer
- Joined Mirion in 2016
- Previously served as the Senior VP of Business Transformation at Mirion, where he led the successful integration of Canberra
- Held senior finance leadership positions at Dover Corporation, SunEdison and John Wood Group PLC
- Holds an undergraduate degree in Finance and Marketing from the University of Pittsburgh



Larry Kingsley
Former CEO of Pall / IDEX

- Expected to become Executive Chairman of Mirion
- Renowned diversified industrial executive
- Served as Chairman and CEO of Pall Corporation and as Chairman, President and CEO of IDEX Corporation
- Held various positions at Danaher Corporation from 1995 to 2004
- Currently serves on the Boards of IDEXX, Polaris and Rockwell Automation and as an Advisory Director to Berkshire Partners
- Holds an undergraduate degree in Industrial Engineering and Management from Clarkson University and an MBA from the College of William and Mary



Tom Knott
Chief Executive Officer of GSAH II

- Serves as CEO, CFO, Secretary and Director of GSAH II
- Head of Permanent Capital Strategies in the Asset Management Division of Goldman Sachs since March 2018
- Led all aspects of Goldman Sachs' cosponsorship of GSAH I from IPO in June 2018 to its merger with Vertiv in February 2020
- Holds an undergraduate degree in History and a Masters in Management from Wake Forest University

### **Best-in-Class Sponsorship**

### **Goldman Sachs Permanent Capital Strategies**



#### Full Alignment of Interests is Central to Our SPAC Strategy + Management & Charterhouse Capital<sup>1</sup> **Goldman Sachs Larry Kingsley** \$200mm Anchor PIPE Investment \$5mm PIPE Investment \$390mm of Equity Rollover Founder and CEO Tom Logan and the Market leading promote structure designed to align Renowned industrial technology executive with a the interests of the Sponsor with all investors proven track record of delivering shareholder value management team expected to roll ~\$90mm of consistently over time equity Full deferral of promote shares via vesting Tom Logan has a consistent record of growth IDEX Corporation's market cap increased from schedule that requires meaningful price (12% revenue CAGR '05-'21E), margin expansion appreciation before promote shares are \$1.6bn to \$3.1bn and Pall Corporation's market (~1,000 bps '05-'21E) and shareholder returns for cap increased from \$4.7bn to \$13.6bn (92% and owners across economic cycles 188%, respectively) under his stewardship \$200 million anchor PIPE investment and an Charterhouse and its co-investors expected to roll additional \$125 million equity backstop in Total shareholder returns exceeded the S&P 500 \$300mm<sup>2</sup> investment by 60% points and 130% points, during his tenures case of redemptions (Goldman Sachs intends Charterhouse is a global private equity firm with to syndicate up to its full portion of the PIPE as CEO at IDEX and Pall, respectively more than €5bn AUM and has invested in 150+ commitment to certain of its employees, TOTAL SHAREHOLDER RETURN DURING portfolio companies since inception with significant Private Wealth clients and associates of Larry LARRY KINGSLEY'S TENURE experience in the Industrial, Healthcare and Kingsley) 227 % Technology sectors **Dedicated Permanent Capital Strategies** 192 % investment team with experience leading the firm's 132 % SELECT INVESTMENTS first SPAC acquisition of Vertiv (NYSE: VRT) Premier investment bank with a diversified Sagemoom Cooper franchise and excellent reputation across IDEX Pall businesses and geographies **SLR** @armacell / DOC / Company S&P

Source: Company filings, Bloomberg

Note: Total shareholder return (TSR) during Larry Kingsley's tenure at IDEX calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley's tenure at Pall calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley's tenure at Pall calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley's tenure at Pall calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley's tenure at Pall calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley's tenure at Pall calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley's tenure at Pall calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley's tenure at Pall calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley's tenure at Pall calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley's tenure at Pall calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX board. TSR during Larry Kingsley is under the IDEX b ed from 03-Oct-2011 to 31-Aug-2015. <sup>1</sup> Goldm Idman Sachs to purchase up to \$125mm to the

### Why We Believe Mirion is a Good Investment





#### **WELL POSITIONED**

#### **Great Position in Good Industries**

- · The global leader in ionizing radiation detection and measurement technologies
- · History of innovation, market outgrowth and successful M&A
- · Large, attractive and diverse TAM with multiple paths to expand
  - · Increasing exposure to the secularly growing medical sector
  - De-risked exposure to the ultra-long cycle nuclear power sector
  - Multiple direct adjacencies
- High incremental margins and asset-lite business model
- · High barriers to entry
- Strong product leadership and brand equity
- Diverse and durable customer relationships
- Best-in-class management team with long tenured founder CEO in Tom Logan



#### **UPSIDE POTENTIAL**

#### Significant Upside in Growth and Margins

- Solid short and long-term organic growth outlook
  - · Attractive underlying market growth
  - · Targeting 1-2% market outgrowth
  - · Multiple short and medium-term tailwinds
- Attractive acquisition landscape
  - · Successful track record and significant
  - · Supportive balance sheet and cash flow
- · Significant potential for margin expansion
  - · 300-500bps of near and long-term margin expansion driven by:
    - · Accretive product mix
    - · Pricing / Portfolio
    - G&A leverage
  - · Mirion Business System demonstrated continuous improvement - still early innings



#### COMPELLING RISK REWARD

#### **Multiple Levers to Create Value**

- · Well-structured transaction
  - · Healthy pro-forma balance sheet
  - · Attractive discount vs. peers
- · Highly predictable and recession resistant platform
  - · Attractive end-market growth
  - · Has grown and maintained/expanded margins through recessions and COVID
  - · Over 70% of sales are mission critical and recurring
- · Strong free cash flow conversion
  - · Deleveraging to boost FCF conversion
  - · Further improvement from optimization of working capital and tax reorganization
- · Strong acquisition pipeline
  - · Well-honed acquisition playbook
  - · Proven track record of value creating M&A

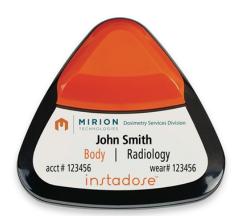
## **Transaction Overview**

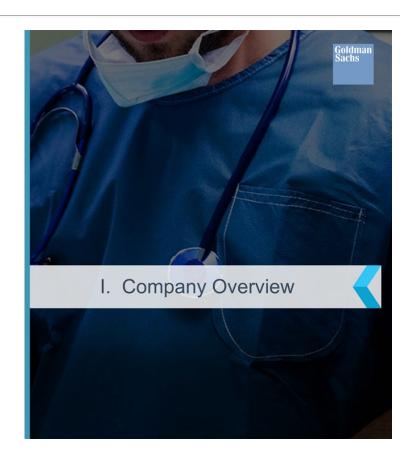


Summary of Proposed Terms of Transaction and Timing						
Transaction Structure	<ul> <li>GS Acquisition Holdings Corp II ("GSAH II") proposes to enter into a business combination with the ultimate parent company of Mirion Technologies, Inc.</li> <li>Following the business combination, GSAH II will be renamed Mirion Technologies</li> <li>Expected to close after the receipt of shareholder approval and regulatory approvals (currently estimated to occur in the third or fourth quarter of CY2021)</li> </ul>					
Valuation	<ul> <li>Transaction valued at a pro-forma enterprise value of approximately \$2.56 billion (13.3x CY2022E Adj. EBITDA of \$192 million)<sup>1</sup></li> </ul>					
Capital Structure	<ul> <li>Transaction expected to be funded through a combination of \$750 million cash held in trust and \$900 million of PIPE proceeds. Goldman Sachs intends to anchor the PIPE with a \$200mm commitment<sup>2</sup></li> <li>Pro forma net leverage of ~3.0x³ based on FY2021E Adj. EBITDA of \$172 million</li> <li>Company intends to secure committed debt financing in support of the transaction</li> </ul>					
Change to Shareholder Ownership	<ul> <li>In the transaction, management shareholders are expected to roll ~\$90mm of existing common equity stake and other Mirion shareholders are expected to roll \$300mm of existing equity stake, subject to an option of Goldman Sachs to purchase up to \$125mm to the extent that its equity backstop is undrawn. In aggregate, current Mirion shareholders will own ~19% of the combined business at closing</li> <li>Cash consideration of \$1.3bn to previous owners</li> <li>Public equity holders of GSAH II are expected to own ~37% of the combined business at closing</li> <li>PIPE Investors are expected to own ~44% of the combined business at closing</li> <li>Due to its fully deferred promote, at closing the Sponsors are expected to own 0% of the combined business<sup>4</sup></li> <li>Sponsor shares will be subject to a 1 year equity lock-up, terminated only under certain conditions<sup>5</sup></li> </ul>					

Notes, Assumes no redemptions by public shareholders in connection with the transaction. Fielders enterprise value at listing at valuation of \$10.00 / share, Foreign Special Conformation (Conformation Special Conformation Special Conformati







## Mirion – The Global Leader in Ionizing Radiation Detection and Measurement Technologies



#### Driving further growth by expanding into attractive medical markets with heightened growth opportunities









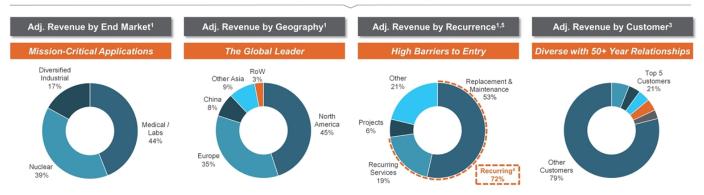


Customers 50+ year customer relationships



End Market Growth





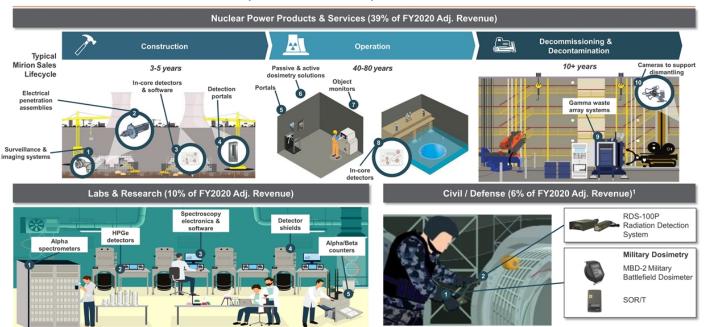
Note: For a reconciliation of Adjusted Revenue and Adjusted EBITDA to the most directly comparable GAAP measures, please see pages 40 and 41 in the Non-GAAP Reconciliation section of this presentation.

Based on FY2021E pro forms for acquisitions. \*Represents CY2020 to CY2026.\*Based on FY2020 pro forms for acquisitions. \*Defined as sales with a defined customer base and predictable purchasing cycle based on replacement and maintenance as well as annual recurring service sales. \*Precentages army not sum to 100% due to rounding the comparable GAAP measures, please see pages 40 and 41 in the Non-GAAP Reconciliation section of this presentation.

## **Overview of Mirion Offerings**



Nuclear Power Products & Services | Labs & Research | Civil / Defense

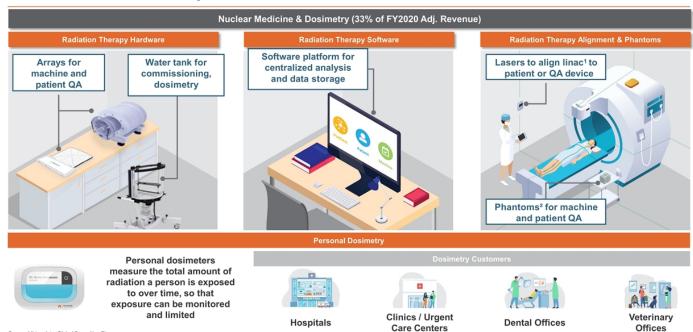


Source: Mirion data, Global Consulting Firm. 1 Other end markets not shown include D&D outside of NPP, Commercial, Industrial and Environmental sectors, and represent ~12% of FY'20 Adj. Revenue.

## **Overview of Mirion Offerings (Continued)**



### **Nuclear Medicine & Dosimetry**



Source: Mirion data, Global Consulting Firm

1 Machine / linear accelerators (linac) deliver external radiation to tumor. 
2 Phantoms are patient surrogate objects and are also provided for non-RT Diagnostic (DX) imaging modalities including CT scans, Ultrasound, Mammography, magnetic resonance imaging, and more.

## **Mirion's Products**



### Comprehensive Portfolio of Ionizing Radiation Detection and Measurement Technologies

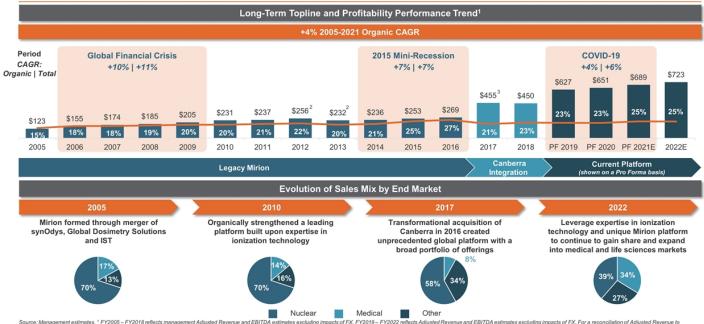
	Industrial Technology Segment Medical Segment (Adj. Revenue: \$465mm <sup>1</sup>   29% Adj. EBITDA Margin <sup>2</sup> ) (Adj. Revenue: \$224mm <sup>3</sup>   31% Adj. EBITDA Margin <sup>2</sup> )	
Description	<ul> <li>Radiation detection and analysis tools for power plants, labs, and research</li> <li>Robust, field ready personal radiation detection (PRD) &amp; identification (RIID) equipment for civil and defense</li> <li>Contamination and waste management systems for plant decommissioning</li> <li>Nuclear power products are used for radiation detection and monitoring across the full nuclear power plant lifecycle:         <ul> <li>New build / maintenance: core detectors, essential measurement devices</li> <li>Decontamination &amp; decommissioning (D&amp;D): equipment for monitoring and control during fuel dismantling, and remote environmental monitoring</li> </ul> </li> <li>Dosimetry solutions for monitoring the total amount of radiation medical statements are exposed to over time</li> <li>Radiation Therapy Quality Assurance (RT QA) solutions for calibrating and/verifying imaging, treatment machine, patient treatment plan, and patient treatment plan, a</li></ul>	or eatment ent, ducts
Product Portfolio Overview	Military Battlefield Dosimeter  Whole Body Contamination Monitoring Systems  Radiation Monitors  ArcCHECK  Radiation Monitoring Equipment  Instadose*  Instadose*  Instadose*  Survey Meters & Accessories  AccuRad PRD  AccuRad PRD  AccuRad PRD  Electric Penetration Assemblies  Shielded Isolator  Shielded Isolator  SunCheck Platform  Dose Calibrators	2
End-Market Exposure (FY 2021E)	Labs and Research 16 %  Diversified Industrial 25 %  Other 3 %  Nuclear 57 %  Other 3 %  Medical 97 %	

Note: Revenue and margin are based on FY2021. Percentages may not sum to 100% due to rounding. Represents actual revenues through Mar-2021 and projected revenues for Apr-2021 to Jun-2021. Excludes corporate costs. Represents actual revenues through Mar-2021, pro forma adjustments through Mar-2021 assuming acquisitions were owned for entire fiscal year, and projected revenues for Apr-2021 to Jun-2021. Represents PF FY2021-23 CAGR.

### Mirion is a Resilient Performer



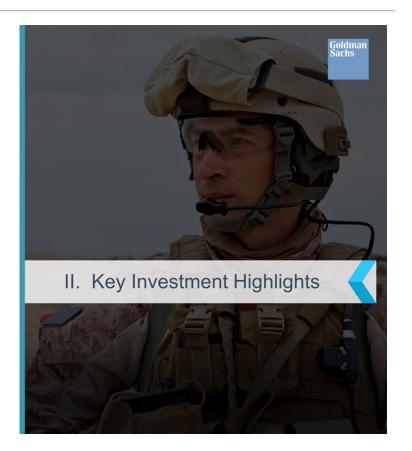




Source: Management estimates. 1 FY2005 – FY2018 reflects management Adjusted Revenue and EBITDA estimates excluding impacts of FX. FY2019 – FY2022 reflects Adjusted Revenue and EBITDA estimates excluding impacts of FX. For a reconciliation of Adjusted Revenue to the most directly comparable GAAP measure, please see page 40 in the Non-GAAP Reconciliation section of this presentation. 1 Impacted by the pull-forward of one-time revenue related to the Fukushima incident. 4 FY2017 represents first fiscal year following Canberra acquisition which distincted total Adj. EBITDA margin as a result lower Canberra profitability prior to FY2017.







## **Key Investment Highlights**



1	Large, stable and growing end markets				
2	Leading competitive position and longstanding customer relationships				
3	Strong, resilient business model with strong organic growth				
4	Growth profile augmented by attractive M&A pipeline				
5	Multiple paths for continued outperformance				
6	Best-in-class management team				





End Market		Market Size <sup>1</sup>	Forecasted Growth Rate <sup>2</sup>	% of Sales³	Key Growth Drivers
	Medical	~\$1.4	5 - 7%	33%	<ul> <li>Increased global regulatory standards and strong emerging market growth</li> <li>Increased focus on healthcare personal safety</li> </ul>
	Labs	~\$0.2	3 - 5%	11%	Medical/Lab dosimetry growth supported by demographics/cancer incidence, increased number of healthcare professionals, penetration of radiation therapy/diagnostics and pricing
	Healthcare Subtotal	~\$1.6	4 - 7%	44%	Medical RT QA growth driven by demographics, ROW penetration of RT QA, software adoption for administrative and labor efficiencies and pricing     Lab growth aided by stricter environmental regulation and increased D&D activity
O	Diversified Industrial	~\$0.7	3 - 5%	17%	Accelerating replacement cycle for multi-year military contracts     Increasing demand for multiple new products in military dosimetry and homeland security
**************************************	Nuclear	~\$2.0	2 - 4%	39%	Global emission targets driving increased support for nuclear     New builds expected to overtake plant shutdowns     Predictable and consistent replacement cycle     Incremental growth driven by D&D activity and stricter environmental regulations     Technology is embedded and significant visibility into pipeline and revenue opportunity makes for a more predictable business
Total		~\$4.3	4 - 6%	100%	

#### Mirion targets 100 – 200bps+ of annual market outgrowth

Source: Management estimates, Global Consulting Firm

1 Market size represents CY2026 market size in \$ billions. 2 Represents CY2020 to CY2026. 3 Based on PF FY2021E.

Note: "Nuclear" market defined as products / services to 1) the installed base, 2) decommissioning & decontamination and 3) new build segments.



## A Leading Global Position in Served Markets... Focus is a Competitive Advantage



<b>Estimated Share</b>	High	Low				
End Market	MIRION TECHNOLOGIES	Thermo Fisher SCIENTIFIC	AMETEK ORTEC	FLUKE LANDAUER	LUDLUM MEASUREMENTS, INC.	Regional Players and Product Specialists <sup>1</sup>
Medical	$\checkmark\checkmark\checkmark$	✓		$\checkmark\checkmark$	✓	
Labs	<b>///</b>	✓	<b>///</b>		✓	
Defense / Civil	<b>√</b> √	<b>√ √ √</b>	✓	✓	✓	
Nuclear	<b>///</b>	✓	✓	✓	✓✓	
'21E Revenue	\$689mm²	~\$140 to \$180mm	~\$135 to \$170mm	~\$180 to \$200mm	~\$90 to \$100mm	~\$5 to \$100mm
'21E Adj. EBITDA <sup>3</sup>	24 – 26%	30 – 34%	28 – 32%	22 – 26%	NA	10 – 40%
Product Range	Broad	Mixed	Mixed	Narrow	Narrow	Narrow
Pure Play	Yes	No	No	No	No	Mixed
Primary Sales Channel	Mixed	Distribution	Distribution	Distribution	Distribution	Mixed

#### Mirion holds #1 share in 14 of 17 categories

Source: Management estimates, public filings and presentations, IBES estimates

Note: Minor shown as pro forms for FY2021 ending June 30: Includes General Atomics, IBA, LAP, Baltic Scientific, Comecer. \* Reflects FY2021 Adjusted Revenue. For a reconciliation of Adjusted Revenue to the most directly comparable GAAP measures, please see page 40 in the

Non-GAAP accordination section of this presentation. \*Paffects parent company margins for Thermo Fisher Scientific, Ametely Order and Forthver Fluke Landauer.

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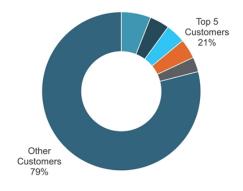
## ... with Long-Standing Customer Relationships



Average Tenure and Breadth of Relationships Evidence Mirion's Leading Position

#### Overview

- · Highly diversified customer base with the top 5 customers representing 21% of total sales in FY 2020
- · Customers span a wide array of industries and verticals
- · Winning across all markets with key players
- · Deep relationships with key customers spanning multiple decades





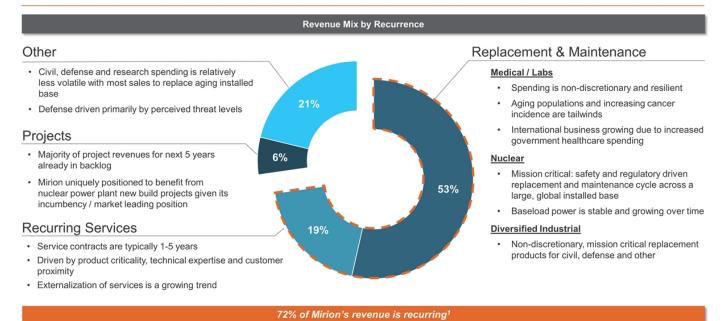
Source: Management estimates Note: Reflects FY2020 Adjusted Rever iliation of Adjusted Revenue to the most directly comparable GAAP measure, please see page 40 in the Non-GAAP Reconcili



### **High Recurring Revenue Mix Resilient in Economic Downturns**



Over 70% of Revenue Is Generated from Replacement, Maintenance or Recurring Service



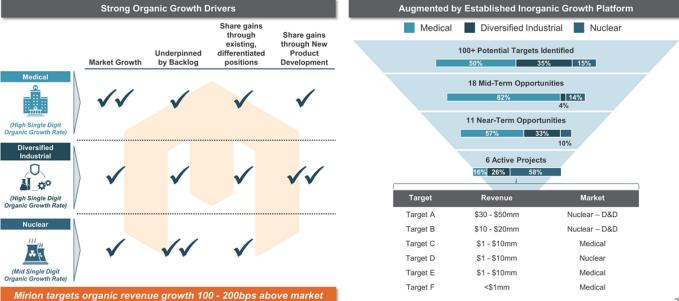
Note: Reflects FY2021 Adjusted Revenue. For a reconciliation of Adjusted Revenue to the most directly comparable GAAP measure, please see page 40 in the Non-GAAP Reconciliation section of this presentation. Percentages do not sum to 100% due to rounding. 1 Defined as sales with a defined customer base and predictable purchasing cycle as well as annual recurring service sales.



## Strong Organic Growth Augmented by Continued M&A



5-6% organic revenue growth outlook supported by leading market positions and attractive industry dynamics. Robust M&A pipeline provides additional opportunities to expand in attractive markets and supports Mirion's expectation of growing the Medical Division to 50%+ of revenue in 3 years





## Mirion Has a Demonstrated Track Record of M&A Strategic Consolidation and Outperformance on Integration



Mirion's M&A efforts have enhanced its Medical offering, improved its growth profile, and expanded its Total Addressable Market



Reflects LTM revenue of target at time of acquisition. <sup>2</sup> Represents weighted average multiple of Purchase Price / LTM EBITDA. Excludes non-meaningful multiples for Biodex and Dosimetrics. <sup>4</sup> Includes transaction synergies in LTM EBITDA. Excludes non-meaningful multiple for Dosimetrics. <sup>5</sup> A transaction is considered proprietary if no investment bank is involved or there is no official sale process.



## Opportunities: Multiple Paths to Outgrow the Market





#### **Organic Outgrowth Drivers**

- Improved focus on strategic pricing
- Refocused R&D and accelerated NPI rate
- Software growth and deployed sensor digitalization
- Improved mix with Medical at ~33% with plans to be >50% within three years
- "Network effect" with customers as M&A expands the product offering
- Multiple nuclear power plant new build upsides not yet included in plan

Opportunities as Pure-Play Competitor



#### **Inorganic Value Creation**

- Significant opportunity for bolt-on M&A
  - High technological leverage spanning vertical markets
  - Fragmented industry
  - Strong existing pipeline of potential targets
  - Product extensions / adjacencies
- · Track record of execution and integration
- · Supportive balance sheet post close

**Established Acquisition Process** 



# Opportunities: Multiple Paths for Continued Margin Expansion and High FCF





#### **Margin Expansion**

- Portfolio: margin accretive growth in medical, dosimetry services and software
- 50-60% contribution margins
- Efficiencies in R&D and product management
- · Pricing and commercial excellence
- · Supply chain optimization
- · Continued progression of Mirion operating system

500+ bps of Margin Expansion Opportunity



#### Strong Free Cash Flow

- Improved balance sheet (post-close net leverage at ~3x)
- Growth and margin expansion
- · Low capital expenditure needs
- · Opportunities to improve working capital efficiency
- · Opportunities for tax optimization
- Declining adjustments

**Capital Deployment Upside** 



### Management Team With a Track Record of **Proven Performance**



Long Tenured Founder & CEO has the Support of an Experienced Management Team; Larry Kingsley's Addition Further Bolsters Best-in-Class Team

#### Best-in-Class Senior Leadership Team with a Deep Pool of Leadership Talent Throughout the Organization





Thomas Logan	Brian Sc
Founder & CEO	Chief Finance

- Created Mirion in 2005
- Former CEO of Global Dosimetry Solutions
- Held executive level positions at BAF Energy, E-M Solutions, and BVP Inc
- Expertise: Executive leadership, contract manufacturing and consumer products industries
- BS and MBA from Cornell University

#### With Mirion from very beginning of Directed all M&A transactions since

- Led highly successful exit for previous private equity owners (6.6x MOIC)

- Joined Mirion in 2016
- Former Senior VP, Business Transformation of Mirion, where he led the successful integration of Canberra
- Other Experience: Senior finance leadership positions at Dover Corporation, SunEdison, and John Wood Group PLC
- BS in Finance and Marketing from University of Pittsburgh
- Spearheaded highly successful Canberra Integration largest transaction in Company's history Both private and public company financial experience
- Integral in all M&A transactions since joining

## Founder & Chief Executive Officer 15 Years Experience 28 Years Experience

#### Division Leaders

Medical			Industrial Technology			
Sun Nuclear	Capintec / Biodex	DSD1	DMD – Americas²	DMD – EMEA & Asia²	RMSD <sup>3</sup>	SSD <sup>4</sup>
27 Years Experience	22 Years Experience	27 Years Experience	20 Years Experience	40 Years Experience	22 Years Experience	36 Years Experience

#### **Tenured Board Leader**



Larry Kingsley

- Expected to join Mirion as Executive
- Currently is an Advisory Director to Berkshire Partners
- Former Chairman and CEO of Pall Corporation and CEO of IDEX
- Serves on the boards of IDEXX, Rockwell Automation and Polaris
- BS in Industrial Engineering from Clarkson University and MBA from the College of William and Mary
- During CEO tenure at Pall Corporation sold the company to Danaher in 2015
- Actively involved in deal origination and portfolio advisory for Berkshire Partners Significant executive experience at best-inclass consolidators

<sup>&</sup>lt;sup>1</sup> Dosimetry Services Division. <sup>2</sup> Detection & Measurement Division. <sup>3</sup> Radiation Monitoring Systems Division. <sup>4</sup> Sensing Systems Division.



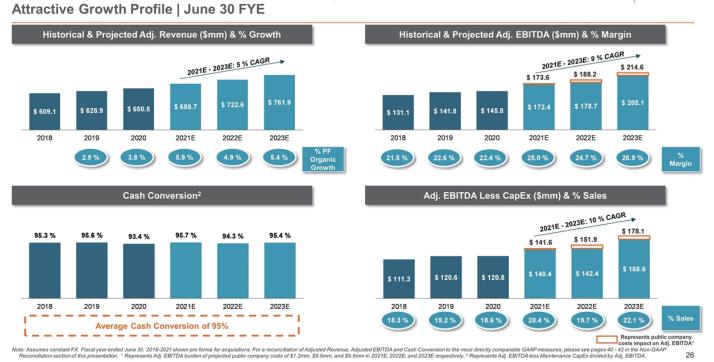


## III. Financial Overview



## **Summary Pro Forma Historical & Projected Financials**





# Financial Summary – Free Cash Flow



Illustrative Free Cash Flow Bu	Illustrative Free Cash Flow Build (\$mm) <sup>1</sup>						
	Illustrative CY2022E						
Adjusted EBITDA	\$ 192						
1 (-) CapEx²	(31)						
2 (-) Cash Interest	(20)						
(-) Cash Taxes	(17)						
(-) Working Capital	(4)						
Free Cash Flow	\$ 120						
% FCF Yield <sup>3</sup>	5.9 %						

## Free Cash Flow Drivers

- Low CapEx needs
  - Maintenance CapEx of ~1.5% of sales
  - DSD badges for dosimetry business
- 2 Cash interest rate is assumed to be L+300 350
- 3 Optimization of current tax structure
- 4 Working capital optimization continuing

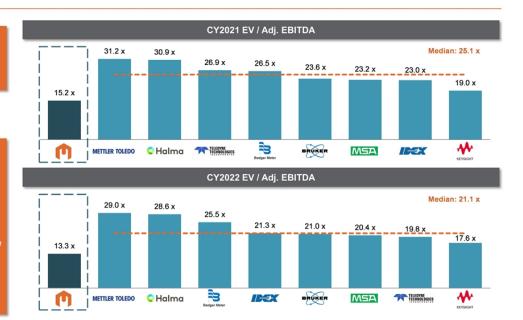
Note: FY ends June 30, Illustrative interest rate subject to change depending on market conditions, leverage level, and financing structure. ¹ Hypothetical representation and does not represent forecast. Excludes restructuring and other transaction related expenses. ² CapEx excludes ~\$4.5mm one-time expense related to SaoS transition at Sun Nuclear. ³ % FCF Yield defined as free cash flow divided by assumed equity value at closing of \$2,045mm.

# We Believe Valuation is Attractive



Attractive valuation and significant discount to peers

- Experienced management team with a strong track record of execution
- Potential for additional value creation driven by:
  - Organic and inorganic growth
  - Continued margin expansion
  - · Focus on free cash flow

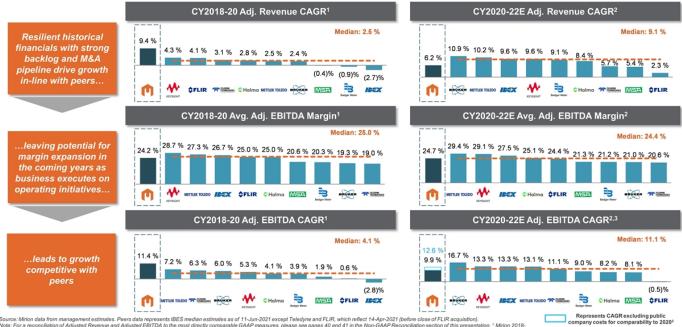


Source: Mirrion data from management estimates. Peers data represents IBES median estimates as of 11-Jun-2021. Bloomberg market data as of 11-Jun-2021.

Note: Teledyne reflects FLIR acquisition. For a reconciliation of Adjusted EBITDA in this presentation to the most directly comparable GAAP measures, please see page 41 in the Non-GAAP Reconciliation section of this presentation.

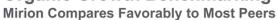
# Supported by Strong Adjusted EBITDA Growth Potential





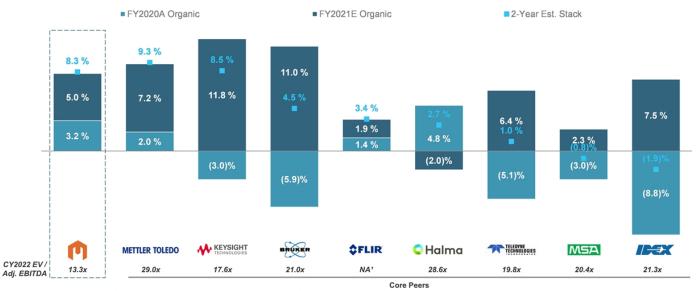
Source: Mirrion data from management estimates. Peers data represents IBES median estimates as of 11-Jun-2021 except Teledyne and FLIR, which reflect 14-Apr-2021 (before close of FLIR acquisition).
Note: For a reconcilation of Adjusted Revenue and Adjusted EBITDA to the most directly comparable GAAP measures, please see pages 40 and 41 in the Non-GAAP Reconciliation section of this presentation. 1 Mirrion 2018-2020 reflects scalar iesular. 8 Mirrion 2020-2022 feets results are pure horizonts for acquisitions. 2 FY2022 includes projected public company costs of \$55 mm for Mirrion.

# **Organic Growth Benchmarking**









Source: Mirion data from management estimates. Peers data represent IBES median estimates and Wall Street research. Bloomberg market data as of 11-Jun-2021. Note: Badger Meter excluded due to lacking estimate. 1 No multiple available due to acquisition by Teledyne Technologies. For a reconciliation of Adjusted Revenue to the most directly comparable GAAP measures, please see page 40 in the Non-GAAP Reconciliation section of this presentation.







# **Proposed Transaction Terms**

Net Debt / LTM Adjusted EBITDA (\$172)



\$1,310 912

\$2,332

Transaction Overview & Valuation						
Sources (\$mm)		Uses (\$mm)				
SPAC Cash in Trust	\$750	Cash to Existing Shareholders				
PIPE Capital	900	Debt Paydown²				
Debt Financing <sup>1</sup>	570	Estimated Transaction Costs				
Cash on Balance Sheet²	112	2 Cash to Balance Sheet				
Total	\$2,332 Total					
Implied Pro Forma Enterprise Value (\$mm)		Pro Forma Owner	ship <sup>3,4</sup>			
Implied Pro Forma Enterprise Value (\$mm) Pro Forma Shares Outstanding (mm)³	204.0		ship <sup>3,4</sup> — GSAH II Founders			
	204.0	Pro Forma Owners Existing Shareholders 19.1%				
Pro Forma Shares Outstanding (mm) <sup>3</sup>		Existing Shareholders	GSAH II Founders			
Pro Forma Shares Outstanding (mm)³ (x) Share Price	\$10.00	Existing Shareholders	GSAH II Founders 0.0%			
Pro Forma Shares Outstanding (mm)³ (x) Share Price Equity Value at Listing	\$10.00 \$2,040	Existing Shareholders	GSAH II Founders			

Note: GSAH II promote shares held by the Sponsor will be deferred with 1/3rd vesting at \$12.00 share, 1/3rd vesting at \$14.00 share, and 1/3rd vesting at \$16.00 share, of GSAH II may allocate a portion of promote shares to Larry Kingsley and Company management. Clockman Spacins Private Credit Funds are a current inertor to Mirror, to secure \$50.00m contribute dest function; assumes no nederopticis and \$25.00m regard following clocking; assisting and 4.4 saturant manifestions, prior forms 1/4 saturant non-interface for the shareholders in connection with the fransaction and doesn't tale into account the dilution from public warrants and GSA subject to vesting's Jacames no nederopticis and \$25.00m share to \$1.00m share \$1.00m shareholders in connection with the fransaction and doesn't tale into account the dilution from public warrants and GSA subject to vesting's Jacames no neered \$2.00m shareholders in connection with the fransaction and doesn't tale into account the dilution from public warrants and GSA subject to vesting's Jacames no neered so \$1.00m shareholders in connection with the fransaction and doesn't tale into account the dilution from public warrants and GSA subject to vesting's Jacames no neered so \$1.00m shareholders in connection with the fransaction and doesn't tale into account the dilution from public warrants and GSA subject to vesting's Jacames no neered so \$1.00m shareholders in connection with the fransaction and doesn't tale into account the dilution from public warrants and GSA subject to vesting from excellent public pu

13.3x ~3.0x

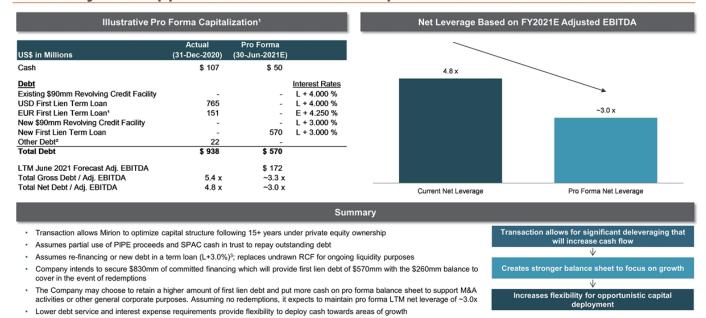
# **Illustrative Transaction Timeline**



Timeline	Event		
	Transaction Agreement Executed		
luna 2004	Obtain Debt Financing Commitments		
June 2021	Transaction Announced		
	Form S-4 Registration Statement Filed with the SEC (Expected)		
	Mail Final Proxy Materials to Shareholders		
	Record Date for Shareholder Vote		
00 / 0 / 0 / 0 / 0 / 0	Hold Shareholder Vote		
Q3 / Q4 CY2021	Obtain Required Regulatory Approvals		
	Close Transaction		
	Post-closing Mirion Will Report on U.S. GAAP Basis with a Jun-30 Fiscal Year End		

# **Appropriate Capital Structure at Close Provides Increased** Flexibility with Opportunities for Further Improvement





Source: Company information, management estimates

Note: New First Lien Dobt assumes no redemptions. In the event of maximum redemptions, the Company expects pro forma LTM net leverage to be ~4.5x. Any cash not retained on the balance sheet will be repaid after the closing. New \$90mm revolving credit facility to be in place and undrawn immediately post-closing. Blustrative intenest rate subject to change depending on market conditions, leverage level, and financing structure 1 Based on USD / EUR FX rate of 0.83 as of 31-Dec-2020. 2 Other Debt includes notes payable (\$2mm), NRG Term Loan (\$5mm), and Earn-Outs related to Sun Nuclear transaction (\$15mm). 3 Subject to market flex and other conditions.

# **Management Team with Track Record of Performance**



## Larry Kingsley is the Right Executive Chairman to Help Mirion Reach its Full Potential

#### **Unparalleled Experience Across the Industrials Space**



- ✓ Larry Kingsley is a renowned and highly experienced executive with successful track record of value creation
- ✓ Strong culture of mentorship among successors and other corporate executives, including at IDEX and Berkshire Partners
- ✓ Has served as independent Non-Executive Board Chair of IDEXX since November 2019 and as Advisory Director to Berkshire Partners since May 2016
- Formerly served as Chairman of Pall Corporation from 2013 to 2015 and as Chief Executive Officer from October 2011 to August 2015
- Former Chief Executive Officer of IDEX Corporation from 2005 to 2011 and Chief Operating Officer from August 2004 to March 2005
- ✓ Additional leadership roles include Corporate Vice President and Group Executive of Danaher
- √ Has served as a Director of Polaris Industries since 2016 and Rockwell Automation since
- ✓ Former Director of Cooper Industries from 2007 to 2012, Pall Corporation from 2011 to 2015, and IDEX Corporation from 2005 to 2011









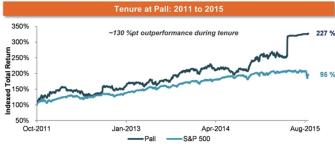












ource. Company filings, Bloomberg
ote: Total shareholder return (TSR) during Larry Kingsley's tenure at IDEX calculated from 01-Aug-2004 to 31-Dec-2011, when Larry Kingsley departed the IDEX board. Also shown is TSR for the following five years calculated from 31-Dec-2011 to 31-Dec-2016. TSR during Larry
Kingsley's tenure at Pall calculated from 03-Oct-2011 to 31-Aug-2015.

# **Management Team with Track Record of Performance**



Tom Logan's Leadership Drives Mirion's Growth

#### **Extensive Management Experience**



- Thomas Logan is the founding Chairman and Chief Executive Officer of Mirion Technologies, where he is responsible for all aspects of the company's operations
- Previously, Mr. Logan served as CEO for Global Dosimetry Solutions, where he led revenue growth of more than 50% and doubled earnings during his tenure
- Previously served as President of BAF Energy, CFO of E-M Solutions, and CFO of BVP Inc
- Previously held several senior finance leadership
- Former Chairman for the Association for Finance Professionals and Former Director of Piper Aircraft
- Co-inventor of direct ion storage technology used in Instadose and MBD product categories with 5 US patents & 11 international patents (plus 3 pending)
- In addition, he has extensive experience within the contract manufacturing and consumer
- Mr. Logan holds a Bachelor of Science degree in Applied Economics and Marketing and a Master in Business Administration from Cornell University











2005-2015

~6.6x MOIC

**American** Capital

2015-2021

~2.5x MOIC

charterhouse<sup>♠</sup>



ource: Management estimates, Bloomberg. 1 FY2005 – FY2018 reflects management Adj. Revenue and EBITDA estimates excluding impacts of FX. Fy2019 – FY2022 reflects Adjusted Revenue and EBITDA estimates excluding impacts of FX. For reconciliation of Adjusted Revenue to the most directly comparable GAAP measure, please see page 40 in the Non-GAAP Reconciliation section of this presentation.

# **Mirion's History**



	FY2004-FY2016	FY2016-FY2019	FY2019-FY2021	FY2021- FY2026
	Legacy Mirion	Canberra Consolidation	Evolution to Diversified Industrial Technology Company	Future of Mirion
Business Profile	Mirion formed through merger of synOdys, Global Dosimetry Solutions and IST in 2005     Strong financial performance throughout all economic cycles	Preeminent radiation measurement platform; leading player of scale across markets     Canberra acquisition developed global platform	A leading, diversified industrial technology player across end markets and geographies Robust domain knowledge around ionizing radiation Resilient revenue and record backlog pro forma growth of 68%¹ despite pandemic	Best-in-class highly diversified science and technology company     Innovation driving further penetration into high growth adjacencies such as brachytherapy, radiopharmaceuticals, medical linear accelerators and security screening
Management Focus	Consolidating activities to augment core Nuclear business     Expanding a broad portfolio of radiation measurement offerings in Nuclear industry	Integration of Canberra     Portfolio pruning focused on margin enhancements     Implementation of scalable business systems	Diversifying end market exposure to high-growth markets     Integration of Sun Nuclear and pursuit of other major acquisitions, strengthening medical division to 33% of revenue versus 9% two years ago     Driving profitability through continued cost discipline and strategic initiatives	Leveraging world-leading scientific expertise to drive synergies across business lines and pursue high-growth end markets     Active pursuit of significantly expanded M&A pipeline
Adj. Revenue Growth	\$110m to \$269m	\$269m to \$440m	\$440m to ~\$690m²	Clear pathway to \$1bn+
Total Addressable Market At end of period	~\$2bn	~\$2bn	~\$4bn ~\$17bn including directly adjacent markets	~\$25bn

Source: Management estimates, Global Consulting Firm
Note: Fiscal year end June 30. <sup>1</sup> Backlog growth shown FY2019 to FY2020 and is pro forma for Sun Nuclear. <sup>2</sup> FY2021 revenue is pro forma for Sun Nuclear.

# Mirion by the Numbers



4-6% Market Growth <sup>1</sup>	\$4B Core Market <sup>3</sup>	<b>~25%</b> Adj. EBITDA Margin⁴
5-7%+ Organic Growth <sup>2</sup>	\$17B  Total Addressable Market <sup>3</sup>	<b>70%+</b> Recurring Revenue <sup>5</sup>
10%+ Growth with Acquisitions	#1 Position in 14 of 17 Categories	~95% Cash Conversion <sup>6</sup>
8 Acquisitions in 2019 and 2020	20-50 Years Customer Relationships	~35% ROIC <sup>7</sup>

Source: Management estimates, Global Consulting Firm

Note: For a reconciliation of Adjusted Review, Adjusted EBITDA and other non-GAAP measures in this presentation to the most directly comparable GAAP measures, please see pages 40 – 42 in the Non-GAAP Reconciliation section of this presentation. 1 Reflects 2020 – 2025. 2 Reflects 2021 TAL: Reflects 20





# Non-GAAP Reconciliation



# **Non-GAAP Reconciliation**





(\$ in millions)	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Revenue (GAAP, as reported)	\$ 444.1	\$ 440.1	\$ 478.1	\$ 616.6	\$ 715.8	\$ 761.9
(+) Deferred Revenue Purchase Accounting Adjustments	0.6	-	0.2	8.0	6.8	-
(+) Pro Forma Adjustments from Acquisitions	159.0	171.3	149.7	60.0	7-	-
(+) FX Impact	5.4	15.5	22.4	4.0	-	-
Adjusted Revenue	\$ 609.1	\$ 626.9	\$ 650.5	\$ 688.7	\$ 722.6	\$ 761.9
Pro Forma Adjustments from Acquisitions						
Medical Acquisitions¹	\$ 144.1	\$ 157.6	\$ 145.6	\$ 60.0	-	-
Industrial Technology Acquisitions <sup>2</sup>	14.9	13.7	4.1	-	-	-
Total Pro Forma Adjustments from Acquisitions	\$ 159.0	\$ 171.3	\$ 149.7	\$ 60.0	\$ 0.0	\$ 0.0

Source: Mirion management
Note: Financials do not reflect potential purchase accounting adjustments that may be required as a result of the SPAC transaction. 

Includes NRG, Capintec, AWST, Blodex, Dosimetrics, and Sun Nuclear acquisitions. 

Includes Premium Analyse and Selmic acquisitions.

# **Non-GAAP Reconciliation** Adjusted EBITDA | June 30 FYE



(\$ in millions)	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Net Income (GAAP, as reported)	\$(103.4)	\$(122.0)	\$(119.1)	\$(146.9)	\$ 37.0	\$ 82.7
Minority Interest	(0.3)	(0.0)	0.0	(0.0)	-	-
Income Taxes	(36.8)	(4.2)	(5.5)	(10.3)	13.0	29.1
Other (Income) / Expense	1.6	1.9	(1.0)	(0.3)	-	-
Loss on Debt Extinguishment	-	12.8	-	-	-	-
FX (Gain) / Loss	5.3	(3.2)	(0.6)	16.3	-	-
Net Interest Expense <sup>1</sup>	128.9	143.5	149.2	165.5	17.1	15.4
Amortization of Acquired Intangibles	59.8	53.0	50.6	60.8	62.5	55.1
Depreciation	17.2	16.5	17.9	21.6	21.3	15.1
Stock Based Compensation	0.2	0.1	0.2	0.2	-	-
Other Non-Operating Costs	32.2	12.8	21.5	36.3	20.9	10.3
Sun Nuclear Deferred Revenue Purchase Price Accounting	-	-	-	8.0	6.8	-
Other Adjustments	(1.8)	0.2	1.4	0.3	0.0	(2.6)
Adjusted EBITDA (Before Pro Forma Adjustment)	\$ 103.0	\$ 111.3	\$ 114.6	\$ 151.5	\$ 178.7	\$ 205.1
Pro Forma Adjustments from Acquisitions	28.1	30.5	31.1	20.9	-	-
Adjusted EBITDA	\$ 131.1	\$ 141.8	\$ 145.8	\$ 172.4	\$ 178.7	\$ 205.1
Pro Forma Adjustments from Acquisitions						
Medical Acquisitions <sup>2</sup>	\$ 22.2	\$ 24.2	\$ 26.3	\$ 19.2	-	-
Industrial Technology Acquisitions <sup>3</sup>	3.5	3.5	0.5	0.0	-	-
FX Impact from Acquisitions	2.4	2.8	4.3	1.7	-	-
Total Pro Forma Adjustments from Acquisitions	\$ 28.1	\$ 30.5	\$ 31.1	\$ 20.9	\$ 0.0	\$ 0.0

Source: Mirion management

1 Historical Nat Interest Expense includes sizable non-cash interest expense related to PIK interest payable to previous owner. 2 Includes NRG, Capintec, AWST, Biodex, Dosimetrics, and Sun Nuclear acquisitions. 3 Includes Premium Analyse and Selmic acquisitions.

# **Non-GAAP Reconciliation**





PF FY2021E ROIC	
Calculation of FY2021 Return:	
PF Adj. EBITDA	\$ 172.4
Less: Depreciation	(24.5)
Less: Maintenance Capex	(8.1)
Less: Cash Taxes	(17.0)
FY2021 Return	\$ 122.8
Calculation of FY2021 Avg. Invested Capital:	
Avg. Net Working Capital	\$ 157.0
Plus: Avg. Net PP&E	103.1
Plus: Avg. Accumulated Depreciation	97.0
FY2021 Avg. Invested Capital	\$ 357.2
Calculation of FY2021 ROIC:	
FY2021 Return	\$ 122.8
Divided by: FY2021 Avg. Invested Capital	357.2
FY2021 ROIC	34.4 %

FCF Conversion								
(\$ in millions)	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023		
Adjusted EBITDA	\$ 103.0	\$ 111.3	\$ 114.6	\$ 151.5	\$ 178.7	\$ 205.1		
(-) Maintenance CapEx	(4.9)	(4.9)	(7.6)	(6.5)	(10.3)	(9.4)		
Adj. EBITDA Less Maintenance CapEx	\$ 98.1	\$ 106.3	\$ 107.0	\$ 145.0	\$ 168.4	\$ 195.7		
Cash Conversion	95.3 %	95.6 %	93.4 %	95.7 %	94.3 %	95.4 %		

Source: Management estimates 42





# **Nuclear Market Overview**



# Nuclear Market - Build-up of Growth



## Strong New Build and D&D Activity Driving Growth Despite Stable Installed Base

En	d Market	Mirion Adj. Revenue 2021E	% of Revenue <sup>2</sup>	Forecasted Market Growth Rate <sup>1</sup>	Key Growth Drivers
1	Installed Base – Ongoing Revenues	\$206	~77%	0 - 2%	<ul> <li>Installed base expected to be flat / slightly up with strong new build activity offsetting accelerated plant decommissioning</li> <li>Mirion expects to grow in-line with the market</li> </ul>
2	D&D	\$19	~7%	3 - 8%	Growth is driven by an acceleration in the retirement of aged NPPs, especially in the US, UK and parts of Asia
3	New Build	\$42	~16%	9 – 12%	<ul> <li>New build growth driven by construction in China, UK, Hungary, Finland, Turkey, Egypt and Russia</li> <li>Mirion targets ~500 bps of new build market outgrowth         <ul> <li>~70% of Mirion's projected new build revenue for the next 5 years is currently in firm backlog</li> <li>For the remaining 30%, Mirion has ~\$450mn of revenue in active bid pipeline</li> <li>~65 new NPPs are forecasted to commence construction in the next 5 years</li> </ul> </li> </ul>
Total		\$267	100%	2 - 4%³	

Mirion targets 100bps+ of annual nuclear market outgrowth primarily driven by new build

Source: Management estimates, Global Consulting Firm

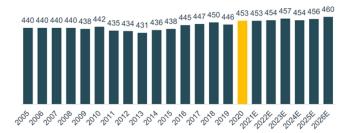
<sup>&</sup>lt;sup>1</sup> Represents CY3020 to CY3026. <sup>2</sup> Represents % of Mirion Adi. Revenue 2021E. <sup>3</sup> Represents blended market growth rate weighted by the Mirion 2021E adjusted revenue



# Flattish Installed Base - New Builds Offsetting Plant Shutdowns

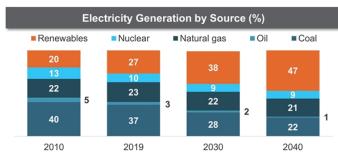


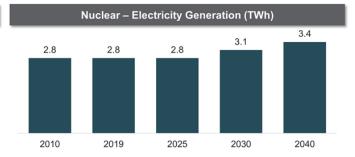
#### NPP in Operations (#)



## **Mirion NPP Revenue Drivers**

- Overall nuclear plant installed base is expected to be flat / slightly up over the next 5 years
- New plants commencing operation are expected to offset / slightly exceed plants entering D&D
- Nuclear generation capacity forecasted to grow modestly over time but to decline as a % of electricity generation by source





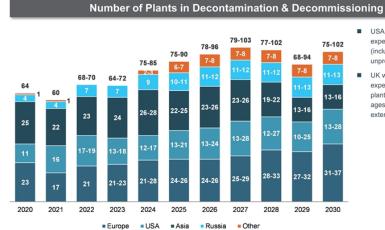
Source: International Energy Agency (World Energy Outlook 2020), Global Consulting Firm, Management estimates



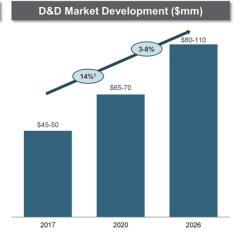
# D&D Market Expected to Grow +3% to +8%



Decommissioning and decontamination represents a growing area of opportunity for radiation monitoring products as aging and inactive plants are decommissioned and replaced with new builds and through management of growing nuclear waste stockpile



- USA with largest amount of expected plant shutdowns (includes aging fleet with unprofitable plants)
- UK with largest share of expected EU shutdowns (~15 plants) as the operating fleet ages and passes initial license extension period



D&D Growth is driven by an acceleration in the retirement of aged NPPs

Source: Global Consulting Firm
Note: Includes plants shutdown during last 10 years. Low 2017 market size due to only 5 shutdowns in the last five years.

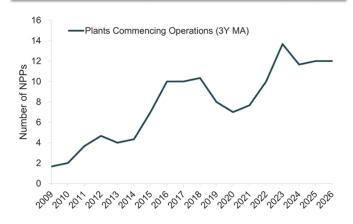


# New Build Market Driven by Announced Projects Strong New Build Activity Supported by Large Backlog



## **Acceleration in New Build Activity**

## **New NPPs Commencing Operations (3 Year Moving Average)**



#### Mirion New Build Revenues

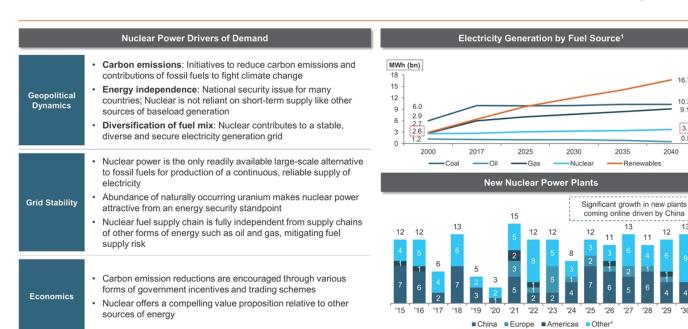
- Mirion is well positioned in all reactor types and enjoys strong longterm relationships with all the key suppliers (e.g., Rosatom, EDF, Westinghouse and CNNC)
- Mirion's MOU with Rosatom positions Mirion to win in supplying equipment for exported Russian reactors
- Mirion targets ~500 bps of new build market outgrowth
  - ~70% of Mirion's projected new build revenue for the next 5 years is currently in firm backlog
  - For the remaining 30%, Mirion has ~\$450mn of revenue in active bid pipeline
  - ~54 new NPPs were under construction at the end of 2020 and 65 new NPPs are expected to be built in the next 5 years. This implies a rate of 13 new constructions per year vs. ~6 new constructions per year during 2016-2020.

New build market outlook has high visibility

Source: Management estimates, Global Consulting Firm

# **History & Outlook for Nuclear Power Plants**





Source: World Nuclear Association, Global Consulting Firm, IEA <sup>1</sup> IEA World Energy Outlook 2018

48

3.7

0.5

2040

# Lifecycle of a Nuclear Power Plant



Typical Mirion sales



Operation

40-80

10+ years

lifecycle

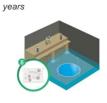


Mirion products installed during construction are essential to the safe & effective operation of plants

Over 8+ categories of products sold include:

- 1. Surveillance & imaging systems
- 2. Electrical penetration assemblies
- 3. In core detectors & software
- 4. Detection portals





Mirion's products are essential for safety of personnel and materials from radiation and ensuring the effective operation of the plant and

Example products used and replaced during the operation of the plant include:

- 5. Surveillance & imaging systems
- 6. Electrical penetration assemblies
- 7. In core detectors & software
- 8. Detection portals



During decommissioning, Mirion products are typically purchased by the D&D operator, and are used throughout the D&D process

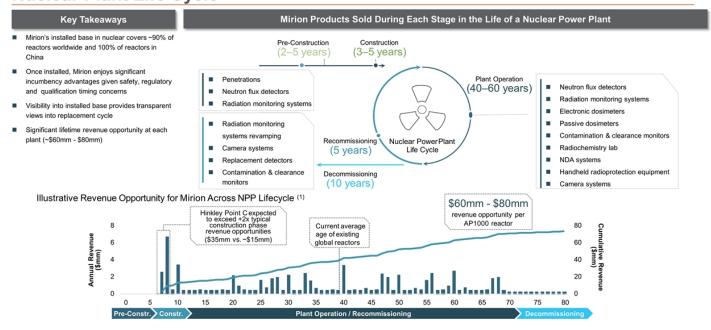
Example products and services sold during D&D include:

- 9. Gamma waste assay systems
- 10. Cameras to support dismantling
- Measurement & expertise services
- Health Physics Products (Dosimetry, C&C)
- Perimeter/Environmental monitoring
- Alpha/Beta and Gamma Spec

Source: Market participant interviews; Global Consulting Firm

# Mirion Equipment is Integrally Involved Throughout the Entire Nuclear Plant Life Cycle





Prepresents a typical 80-year NPP life cycle of a 3rd generation Westinghouse AP1000 design, ranging from pre-construction through decommissioning; chart is meant to provide insight into general scale and timing of expected revenue during lifetime of a reactor.

## **Nuclear Power vs Other Sources**

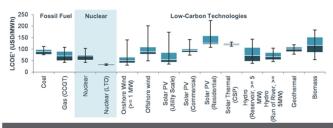
## Nuclear is an important part of existing energy supply



## The Case for Nuclear Power

- NPPs have high capex to build but relatively low cost to operate (lowest LCOE vs dispatchable electricity sources)
- Renewables remain an inadequate substitute for baseload power
  - Intermittent / typically only provide electricity 30% to 50% of the time, much of which is unpredictable
  - Cannot be used for load-management planning because not available around the clock
- Potential for supply interruptions and sudden electricity price increases from overreliance on any one fuel source
  - Gas (pipelines and ocean transport)
  - Coal (rail, barge and ocean transport)
- Nuclear fuel supply is fully independent from supply chains of other forms of energy such as oil and gas, mitigating fuel supply risk
- Nuclear power is not reliant on short-term supply like other sources of baseload generation and reduces dependence on overseas imports of fossil fuels
- Coal retirement driving need for replacement of baseload capacity

## Nuclear Expected to Have Low Cost of Operation vs. Other Sources



#### **Comparison of Various Fuel Sources**

	Combined Cycle Coo			Renewable	es	
	Combined Cycle Gas Turbine (CCGT)	Coal	Wind	Solar	Hydro	Nuclear
Baseload	✓	✓	×	×	✓	✓
Capacity	✓	✓	×	×	✓	✓
Low Emissions	×	×	✓	✓	✓	✓
Ability to Add Additional Capacity	✓		✓	✓		✓
Large-Scale Output	✓	✓	<b>√</b>	×	✓	<b>√</b>
Protected from Fuel Supply Interruption	×	×	×	✓		✓

Source: IEA, Global Consulting Firm <sup>1</sup> Levelized Cost of Energy.

# **Upside from Growth in Small Modular Reactors**



#### New technology in small modular reactors expected to be a source of significant market growth

#### Overview

- Small Modular Reactors (SMRs) offer a solution to the cost overruns, construction delays and safety concerns that have impacted traditional NPPs
- Standardized designs constructed with pre-fabricated modules that are transported by truck or rail to installation site
  - Produces up to 300MW per module versus 1,000MW+ for traditional reactors



- U.S. NRC approved first design (NuScale) in September 2020. NuScale has subsequently received \$1.4bn federal funding to begin construction
  - Several designs under licensing review by the NRC with plans for U.S. deployment by late 2020s
  - World's first SMR began commercial operation in Russia in May 2020





capacity than traditional NPPs

Require less frequent fueling than traditional NPPs and can be installed in remote locations



Source: International Atomic Energy Agency, Emergen Research





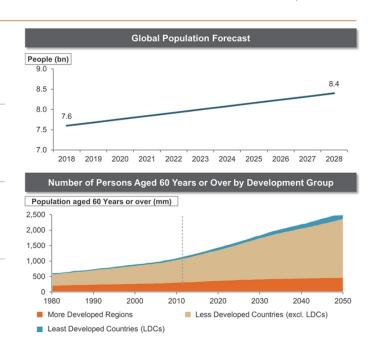
# **Medical Market Overview**



# **Supportive Medical Industry Fundamentals**



## Market is large, technologically fragmented and consists of many sub-markets/niches Large Global Market Market is global as medical needs are not linked to a specific geography • Growth primarily driven by technological / medical advancements, aging population in developed Attractive countries, population growth, increasing standards of Growth care in developing countries, rising prevalence of Medical device companies typically have 20% to 30% Highly Profitable · Regulators have not contained market profitability · Medical needs are stable and not linked to economic swings · High level of government regulation increases stability



Source: Mirion, Technavio, United Nations 54

## **Radiation Therapy Market Overview**



Growing awareness about the benefits of Radiation Therapy for cancer treatment and increased cancer patient population are the key drivers of the radiation therapy market

4.17M by 2040

next two decades

field of radiotherapy

field have led to growth in the

#### Overview

- Radiation therapy market is expected to be valued at \$7.1 billion in 2020 and is projected to grow at a 5.7% CAGR during the period of
- The emerging markets, growing government and private investments to meet the increasing demand for cancer treatment, and the improving reimbursement scenario are expected to present a wide range of growth opportunities for market players

#### Key Market Themes in Software RT QA

- The market for RT QA software is growing rapidly, and is estimated at  $\sim\!\!550M$  in 2019 and  $\sim\!\!20\%$  CAGR '19-'24, driven by continued software
- Overall, healthy mid-to-high single digits growth expected in core QA
- driven by enhanced offering and clinics' growing appetite for software
- Hardware expected to grow low single digits; some headwinds in Patient QA from software substitution, while Machine QA largely

#### **Market Drivers**

benefits of RT for cancer treatment

radiation therapy in 2016, which is expected to increase by ~37% reaching

Increased cancer patient population

Global number of new cancer cases is

expected to rise by about 70% over the

Technological advancements in the

Constant technological advancements in

radiotherapy market in the past years and will continue to do so

In U.S., 3.05M patients received

#### Level of

## importance High



Largest market with fragmented market of small, more cost-conscious private clinics Spending driven by LINAC replacement cycles mainly with continued software adoption

Market by Geography



Dominated by large hospitals organized in socialized healthcare Spending set by government budgets giving more leeway to adopt software earlier



China lagging in adoption of software indicating growth opportunity

Low density of LINACs per population gives overall whitespace for market growth



Overall low penetration of radiation therapy and software adoption across emerging markets

- Software with very positive outlook; adoption increasing globally, solutions
- China expected to experience the fastest growth fueled by population, use of radiation therapy and software growth

Aging population



Source: Global Consulting Firm

# **Radiation Therapy Software Market Overview**



## Double digit growth globally, with license spend growing faster than capital spend as installed base grows

2019 Global Sc	oftware Market	2024 Global Software Market		Key Drivers
Global LINAC			C install base LINACs	<ul> <li>LINAC base: Growing ~3% globally; flat to slight growth in US, EU; some geographies growing faster (e.g., China ~7%)</li> </ul>
Global software ado 23% (+4 p.		Global software adoption (% of LINACs) 36% (+5 p.p. vs. 2023)		Software adoption: growing significantly globally     Slower growth in more mature markets (US, EU)     Higher in geographies currently lagging (e.g., China)
Annual license spend	Capital purchases	Annual license spend	Capital purchases	Spend per LINAC: Two main sources of revenue increases
Annual license price	Capital purchase price	Annual license price	Capital purchase price	Annual licenses for existing software installations
~\$7k / LINAC	\$55-60k / LINAC	~\$12k / LINAC	\$85-90k / LINAC	<ul> <li>One-time capital purchases for new software</li> </ul>
				<ul> <li>Prices: increasing due to continued uptake of new software modules, and moderate like-for-like pricing</li> </ul>
2019 license spend	2019 capital spend	2024 license spend	2024 capital spend	<ul> <li>In 2019, 50-60% uptake of available modules</li> </ul>
~\$21M	~\$28M	~\$59M (+23% CAGR)	~\$59M (+16% CAGR)	<ul> <li>In 2024, 70-80% uptake of available modules, and expected new modules coming to market</li> </ul>
				Total software spend increasing ~20% per year
Total 2019 softwa	Total 2019 software market: \$50M Total 2024 software market: \$110-120M (+20% CAGR)			As existing software base grows, annual license revenue increases as a share of total revenue

Source: Global Consulting Firm 56

# **Dosimetry Market Overview**



## Global dosimetry market expected to grow at 3-4% annually

	Market Dynamics	Number of Procedures Requiring Dosimetry to Remain Flat						
Overview	Total addressable market for medical dosimetry services is \$290m with US contributing \$130m and Europe contributing \$120m, rest mainly Japan  Expected growth 3-4% driven by volume increase and average annual price increase	US Procedures  Europe Procedures  m						
Market Growth Drivers	Volume increase – number of healthcare workers exposed to radiation has 1-2% CAGR through 2026, supported by the following underlying drivers:  - ~2% CAGR in cancer cases  - ~1% CAGR for non-invasive treatment procedures  - ~1% CAGR in overall healthcare workforce, in US and Europe  Price increase – standard annual price increase of ~2-3%	2019 2026 2019 2026  Healthcare Industry and Oncology Expected to Grow at 1–2% CAGR  Number of New Cancer Cases  Number of Healthcare Workers						
Penetration	Market is already highly penetrated     Enterprises largely aware of regulations and benefits of dosimetry     SMOP customers have less need for personal dosimeters	m +1% 18 16 18						
Regulation	Extensive dosimetry regulations already in place in both the US and Europe     Customers and competitors alike do not expect future increase in regulation around personal dosimetry	2019 2026 2019 2026						

Source: Market participant interviews, National Cancer Institute, Market Reports, US Bureau of Labor Statistics, EU Census, Global Consulting Firm

## **Nuclear Medicine Market Overview**



#### Nuclear medicine is a fast growing and highly attractive market with stable demand and high barriers to entry

#### Overview

- Nuclear medicine involves the application of radioactive substances in the diagnosis and treatment of diseases
- Key applications include cardiology, oncology and neurology
- Market segments include diagnosis equipment, radiopharmaceuticals and dose storage and measurement
- Nuclear medicine market is expected to be valued at \$8.4 billion, with diagnosis equipment accounting for \$2.9bn and radiopharmaceuticals for \$5.1bn
  - North America accounts for ~35% of global market

# Nuclear Medicine Market Forecast (\$bn) CAGR: 7.1% \$11.9

#### **Market Drivers**

- Expanding applications of molecular imaging (especially within the PET market) and the increased development of therapeutics radiopharmaceuticals
- Government regulations on the management of radiopharmaceuticals and funding for the development of new techniques
- · Growing cancer patient population



Source: Global Consulting Firm 58





# Space & Big Science Overview



# Space and "Big Science" Offerings Leverage Mirion's Unique **Cutting-Edge Technology**



## Cutting-Edge Space and "Big Science" Technologies Result in Additional Commercial Applications Across Other End Markets

used in some of the most important interstellar scientific voyages through the Solar System over the last three decades

- · The extreme levels of sensitivity required in space experiments force Mirjon to devise new detection technologies and processes to support the mission, which are then applied to other product lines
- · Mirion products are often specified in research papers and manuals, creating premier branding with leading universities and research institutions
- Significant technology spillover from space and "big science" in the core sensor technologies of High Purity Germanium (HPGe) and Silicon
  - First rugged, compact, portable electrically cooled HPGe detector came from the Mars space mission – core technology ultimately utilized in AEGIS product line
  - Extreme Silicon drift diode (SDD) devices with very low background were needed for space missions - core technology utilized in "X-PIPS 7-Element SDD Array" product solution, which was marketed to synchrotron studies driving differentiation and share gains in that market

BEPICOLOMBO | 2018
Telescope of 5 circular Square piselated PIPS
PIPS detectors of different sizes on the BERM probe. Europe's first mission to Mercury. NEW HORIZONS | 2015 Rectangular pixel PIPS detector on the PEPSSI instrument. Mission to take precise measurements on ACE | 1997 Rectangular segmented PIPS detector on the SEPICA instrument. Mission to sample low-energy solar particles and high-energy galactic particles. Rectangular segmented PIPS detectors. First lander on the far side of the Rectangular pixel PIPS detector. Mission to reveal the origin and evolution of Jupiter. Pluto. OSITY | 2012 Pixel PIPS detector coupled to scintillators on the RAD instrument. Mission to explore and quantitatively assess the above the equator. DOUBLE STAR | 2004 Rectangular PIPS detector Double satellite mission to study the effects of the St on Earth's environment. MOON 6 NEPTUNE PLUTO MERCURY SATURN VAN ALLEN PROBES | 2012 Rectangular pixel PIPS detected Mission to explore the Van Alle Radiation Belts. URANUS PAMELA | 2016 SOLAR ORBITER | 2020 EPT & HET – circular pixel PIPS detectors on the EPD probe. Segmented PIPS detector (annular CASSINI I 2017 Square segmented PIPS detector. First satellite-On board spacecraft. Gam On board spacecraft, Gammaray Spectrometer (1.2 kg)
HPGe detector. Mission to
study elemental composition
and radiation on Mars. based experiment dedicated to the detection of cosmic rays. Segmented PIP'S detector (annuser segment) on the SWA instrument.

Mission to explore the inner heliosphe and the effects of solar activity on it. PROBA V SATELLITE | 2013 Segmented PIPS telescope detector on the EPT instrument. Mission to survey space radiation levels.

SOHO | 1995
Several circular, square and rectangular
PIPS detectors on the ERNE instrument.
Space-based observatory for viewing and
investigating the Sun from its core,
through its atmosphere, out to a distance
ten times beyond the Earth's orbit.

STEREO | 2008 Trapezoidal segmented PIPS detector on plastic instrument. Mission to study the Sun and the nature of its coronal mass ejections (CMEs).

MMS SPACECRAFT | 2015 Rectangular pixel PIPS detector. Investigates how the Sun's and Earth's magnetic fields connect and disconnect.

MARS EXPRESS | 2003 MARS EXPRESS | 2003 Several circular, square and rectangular PIPS detectors on the Aspera instrument. Mission to characterize, photograph, and map the surface of Mars.

and rectangular PIPS detectors on the MIMI instrument. Mission to explore the wonders of Saturn and its family of

NEW HORIZONS | 2019





# Risk Factors and Additional Disclosures



# Summary Consolidated Statements of Operations & Comprehensive Loss



	Years Ended 30-Jun			
(In thousands)	2020	2019	2018	2017
Revenue	\$478,141	\$440,062	\$444,087	\$429,076
Cost of Revenue	281,183	251,909	275,664	292,773
Gross Profit	\$196,958	\$188,153	\$168,423	\$136,303
Operating Expenses				
Selling, General and Administrative	\$158,069	\$145,431	\$153,780	\$162,019
Research and Development	15,869	13,998	19,344	23,414
Total Operating Expenses	\$173,938	\$159,429	\$173,124	\$185,433
Income (Loss) from Operations	\$23,020	\$28,724	\$(4,701)	\$(49,130)
Other Expense (Income)				
Interest Expense	\$149,234	\$143,493	\$128,943	\$117,794
Loss on Debt Extinguishment	-	12,787	-	-
Foreign Currency (Gain) Loss, Net	(606)	(3,195)	5,268	4,354
Other Expense (Income), Net	(1,040)	1,861	1,639	(70)
Loss Before Benefit from Income Taxes	\$(124,568)	\$(126,222)	\$(140,551)	\$(171,208)
Benefit from Income Taxes	\$(5,526)	\$(4,206)	\$(36,812)	\$(11,246)
Net Loss Before Noncontrolling Interests	\$(119,042)	\$(122,016)	\$(103,739)	\$(159,962)
Income (Loss) Attributable to Noncontrolling Interests	\$17	\$(49)	\$(327)	\$42
Net Loss Attributable To Mirion Technologies (TopCo), Ltd. Stockholders	\$(119,059)	\$(121,967)	\$(103,412)	\$(160,004)
Other Comprehensive Income (Loss), Net of Tax				
Foreign Currency Translation, Net of Tax of \$78, \$291, \$(96), and \$(18) Respectively	\$(9,335)	\$(15,017)	\$11,995	\$10,756
Unrecognized Actuarial (Loss) Gain and Prior Service Benefit, Net of Tax of (\$48), \$466, \$393, and \$(271) Respecti	31	(1,540)	(90)	432
Other Comprehensive Loss, Net of Tax	(9,304)	(16,557)	11,905	11,188
Comprehensive Loss	\$(128,363)	\$(138,524)	\$(91,507)	\$(148,816)

Source: Audited Mirion financials 62

# **Summary Consolidated Balance Sheets**



	Balance Sheet as of 30-Jun						
n thousands, except share data)	2020	2019	2018	2017			
ssets	2020	2010	2010	2011			
urrent Assets							
ash and Cash Equivalents	\$118.377	\$35.804	\$33.076	\$36.392			
estricted Cash	1.145	1,400	2.002	841			
counts Receivable, Net of Allowance for Doubtful Accounts	97.293	99.126	110.476	118.144			
osts in Excess of Billings on Uncompleted Contracts	59.548	56,935	48.836	27,014			
ventories	90,166	89,316	82,919	79,858			
eferred Cost of Revenue	6,520	3,038	2.949	3,586			
repaid Expenses and Other Currents Assets	17,404	15,612	16.422	16,773			
otal Current Assets	\$390,453	\$301,231	\$296,680	\$282,608			
roperty, Plant, and Equipment, Not	\$75,230	\$301,231 \$65,790	\$296,680	\$282,608			
	522,642	511,595	517,077	510,759			
podwill tangible Assets, Net	522,642 248,305	511,595 267.627	320,311	510,759 376,002			
tangible Assets, Net estricted Cash			320,311 779				
	525	365		692			
ther Assets	7,445	9,935	8,981	9,276			
otal Assets	\$1,244,600	\$1,156,543	\$1,208,702	\$1,249,892			
abilities and Stockholders' Deficit							
urrent Liabilities							
counts Payable	\$38.666	\$39,752	\$42,113	\$37,050			
oferred Contract Revenue	39,557	40,793	47,981	43,095			
otes Payable to Related Parties, Current	30,337	40,753	10,406	10,406			
otes Payable to Third-Parties, Current	41.067	10.500	13.834	13,787			
crued Expenses and Other Current Liabilities	64.172	52.161	70.992	67.045			
otal Current Liabilities	\$183.462	\$143,206	\$185,326	\$171,383			
otes Payable to Related Parties, Non-Current	\$183,462 \$987,060	\$143,206 \$885,182	\$185,326 \$783,586	\$771,383			
	669,769		\$763,566 545,991	544,379			
otes Payable to Third-Parties, Non-Current	56,469	579,612 50,272	44,600	38,779			
terest Accrued on Notes Payable to Related Parties							
eferred Income Taxes and Other Liabilities	63,558	85,412	97,857	147,788			
otal Liabilities	\$1,960,318	\$1,743,684	\$1,657,360	\$1,606,400			
ommitments and Contingencies tockholders' Deficit							
Ordinary shares, \$0.01 nominal value, 3,000,000 shares authorized, 1,483,795 issued and outstanding at June 30, 2020; June 30, 119; June 30, 2018; and June 30, 2017	\$15	\$15	\$15	\$15			
Ordinary shares, \$0.01 nominal value, 7,000,000 shares authorized, 5,353,970 issued and outstanding at June 30, 2020; June 30, 119; June 30, 2018; and June 30, 2017	54	54	54	54			
dditional Paid-in Capital	7,567	7,339	7.308	7,095			
comulated Deficit	(729,661)	(610,602)	(488,635)	(385,223)			
comulated Other Comprehensive Income	4.115	13,419	29.976	18,071			
rion Technologies (Topco), Ltd. Stockholders' Deficit	\$(717.910)	\$(589,775)	\$(451,282)	\$(359,988)			
oncontrolling Interests	\$2.192	\$2.634	\$2.624	\$3,480			
stal Stockholders' Deficit	\$(715,718)	\$(587,141)	\$(448,658)	\$(356,508)			
otal Liabilities and Stockholders' Deficit	\$1,244,600	\$1,156,543	\$1,208.702	\$1,249,892			

Source: Audited Mirion financials 63

# **Summary Consolidated Statements of Cash Flows**



		Years Ended 30-Jun				
(In thousands)	2020	2019	2018	2017		
Operating Activities						
Not Loss Before Noncontrolling Interests	\$(119,042)	\$(122,016)	\$(103,739)	\$(159,962)		
Adjustments to Reconcile Net Loss to Net Cash Provided by Operating Activities						
Accrual of in-Kind Interest on Notes Payable to Related Parties	\$107.670	\$95.622	\$85.336	\$76,702		
Depreciation and Amerization Expense	68,400	69,456	77,014	82.026		
Share-Based Compensation Expense	228	108	213	162		
oss on Debt Extinguishment	_	12,787		_		
Amortization of Debt Issuance Costs	2.644	3,595	4.068	4,111		
Prevision for Doubtful Accounts	560	549	(947)	1,119		
nventory Obsolescence Write Down	1,896	48	3.730	300		
Change in Deferred Income Taxes	(15.457)	(16,108)	(48,510)	12,180		
oss on Disposal of Property, Plant and Equipment	378	1,176	2.648	1.161		
oss (Gain) on Foreign Currency Transactions	(1,737)	2.698	2.464	3.009		
Other	(993)	(229)	975	1.160		
Changes in Operating Assets and Liabilities	()	()		1,100		
Changes in Operating Assets and Liabilities Accounts Receivable	\$3,814	\$10,644	\$10,797	\$(17,715)		
Costs in Excess of Billings on Uncompleted Contracts	(2,877)	(8,145)	(22,142)	15,067		
Inventories	4,250	(7,800)	(6,002)	13.283		
Deferred Cost of Revenue	(3.465)	(164)	720	7,556		
Prepaid Expenses and Other Current Assets	(1,751)	779	685	(778)		
Accounts Payable	(2.450)	(2,692)	4,356	(1,953)		
Accrued Expenses and Other Current Liabilities	7.338	(13,129)	2.365	(46,986)		
Deferred Contract Revenue	(1,720)	(8,351)	4,551	(3,792)		
Other Assets and Other Liabilities, Net	(8,372)	(4,733)	(3,100)	(4,318)		
Net Cash Provided by (Used in) Operating Activities	\$39,314	\$14,095	\$15,482	\$(17,668)		
Investing Activities	400,014	71.,,000	410,102	4(11)0007		
Acquisitions of Businesses, Net of Cash and Cash Equivalents Acquired	\$(55,677)	\$(9,091)	_	22,241		
Purchases of Property, Plant, and Equipment	(14,117)	(12,171)	\$(9,575)	\$(7,501)		
Purchases of Badges	(5,773)	(4.304)	(2.958)	(3,630)		
Net Cash Provided by (Used in) Investing Activities	\$(75,567)	\$(25,566)	\$(12,533)	\$11,110		
Financina Activities	4(10,001)	9(20,000)	4(12,000)	011,110		
Financing Activities  Borrowings from Notes Payable to Third-Parties, Net of Discount and Issuance Costs	\$98,833	\$596.798		\$8,000		
Principal Repayments	(13,415)	(560,179)	\$(4,874)	(5,339)		
Principal repayments Deferred Finance Costs	1.167	(8,054)	4(4,074)	(5,558)		
Sorrowing on Revolving Term Lean	80,000	(0,004)				
Payment on Revolving Term Loan	(45,000)	(13,000)	_			
Payoff of Revolving Term Loan, Net	(43,000)	(15,000)	_			
Payment of Continent Considerations	(2.000)	_	_	_		
ayriam of Contribution from Noncontrolling Interests	(2,000)	158	_	_		
Distributions to Noncontrolling Interests	(459)	(99)	(306)	_		
Dividends	(455)	(77)	(223)	(72)		
Sorrowings from Related Parties	_	(,	(220)	416		
Proceeds from Issuing Shares	_	_	_	576		
Net Cash Provided by (Used in) Financing Activities	\$119,126	\$15.547	\$(5,403)	\$3,581		
Effect of Exchange Rate Changes on Cash, Cash Equivalents, and Restricted Cash	\$(395)	\$(2,364)	\$386	\$(568)		
Net Increase (Decrease) in Cash, Cash Equivalents, and Restricted Cash	82.478	1.712	(2.068)	(3,545)		
Cash, Cash Equivalents, and Restricted Cash at Beginning of Year	37.569	35.857	37.925	41,470		
Cash, Cash Equivalents, and Restricted Cash at End of Year	\$120,047	\$37,569	\$35.857	\$37,925		

Note: For comparability, 2018 and 2017 Statements of Cash Flows adjusted for ASU 2016-18, Statement of Cash Flows (Topic 230): Restricted Cash adopted 1-Jul-2019. 2018 and 2017 cash flows adjusted to include restricted cash balances.

# Implied Ownership and Returns at Various Prices



Share Price:	\$ 6.00	\$ 8.00	\$ 10.00	\$ 12.00	\$ 14.00	\$ 16.00	\$ 18.00	\$ 20.00
SPAC Public Shares	75	75	75	75	75	75	75	75
SPAC Public Warrants	-	-	-	1	3	5	7	7
SPAC Founder Shares¹	-	-	-	6	13	19	19	19
SPAC Founder Warrants	-	-	-	0	2	2	3	4
PIPE Shareholders	90	90	90	90	90	90	90	90
Previous Owners and Management Rollover Equity	39	39	39	39	39	39	39	39
Post-Money Equity Value	\$ 1,224	\$ 1,632	\$ 2,040	\$ 2,537	\$ 3,099	\$ 3,687	\$ 4,187	\$ 4,663
Implied Returns (\$mm):								
Illustrative IPO Investor 1-Year Return (%) <sup>2,3</sup>	(40)%	(20)%	0 %	21 %	46 %	71 %	96 %	118 %
Illustrative PIPE Investor 1-Year Return (%) <sup>2</sup>	(40)%	(20)%	0 %	20 %	40 %	60 %	80 %	100 %
SPAC Founder Gain (\$) (excl. PIPE Commitment) <sup>1,4</sup>	\$(17)	\$(17)	\$(17)	\$ 62	\$ 179	\$ 321	\$ 376	\$ 430
Illustrative Founder 1-Year Return (%) (excl. PIPE Commitment) <sup>1,4</sup>	(100)%	(100)%	(100)%	366 %	1054 %	1890 %	2210 %	2531 %
SPAC Founder Gain (\$) (incl. PIPE Commitment) <sup>1,5</sup>	\$(97)	\$(57)	\$(17)	\$ 102	\$ 259	\$ 441	\$ 536	\$ 630
Illustrative Founder 1-Year Return (%) (incl. PIPE Commitment) <sup>1,5</sup>	(45)%	(26)%	(8)%	47 %	119 %	203 %	247 %	290 %
Implied Ownership:	\$ 6.00	\$ 8.00	\$ 10.00	\$ 12.00	\$ 14.00	\$ 16.00	\$ 18.00	\$ 20.00
SPAC Public	36.8 %	36.8 %	36.8 %	35.8 %	35.4 %	34.8 %	35.2 %	35.1 %
SPAC Founder (excl. PIPE Commitment) <sup>1</sup>	-	-	-	3.1	6.3	9.2	9.4	9.6
PIPE Shareholders	44.1	44.1	44.1	42.6	40.7	39.1	38.7	38.6
of which is SPAC Founder PIPE Commitment	9.8	9.8	9.8	9.5	9.0	8.7	8.6	8.6
Previous Owners and Management <sup>6</sup>	19.1	19.1	19.1	18.4	17.6	16.9	16.8	16.7
Total	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %
Implied Dilution from Promote and Founder Warrants	0.0 %	0.0 %	0.0 %	3.1 %	6.3 %	9.2 %	9.4 %	9.6 %

Note: For details on transaction overview and structure, please see pages 7 and 22 in this presentation. Assumes no GSAH Il mediantification. Gistinets to allocate +40% of Founder Shares to Larry Kingsley and members of management. Warnard dilution calculated using "Treasury's took (Mittod. 153AH II promote shares held by the Sponsor will be deferred with 1547 westing at \$1500 shares, and 1547 westing at \$1500 shares, and 1547 westing at \$1500 shares, and visit in strength and not not the promote shares remain ustrating while usbject to vesting, broken so for a formation of the strength and the



#### Risks Related to Our Business and Industry

- Our global operations expose us to risks associated with public health crises and epidemics/pandemics, such as COVID-19. The global spread of COVID-19 has created significant volatility, uncertainty and worldwide economic disruption, resulting in an economic slowdown of potentially extended duration.
- · We have incurred operating losses in the past and expect to incur operating losses in the future
- · Our financial performance may be variable.
- If we are unable to develop new products or enhance existing products to meet our customers' needs and compete
  favorably in the market, we may be unable to attract or retain customers.
- We operate in highly competitive markets and in some cases compete against larger companies with greater financial resources.
- Our customers may reduce or halt their spending on our products and services.
- Our sales cycles in certain end markets can be long and unpredictable.
- Our growth plans depend in part on growth through acquisitions, and these plans involve numerous risks. If we are
  unable to make acquisitions, or if we are not successful in integrating the technologies, operations and personnel of
  acquired businesses or fail to realize the anticipated benefits of an acquisition, our operations may be materially and
  adversely affected.
- Many of our products and services involve the detection, identification, measurement or monitoring of radiation and the failure of our products or services to perform to specification could materially and adversely affect our business, financial condition or results of operations.
- Certain of our products require the use of radioactive sources or incorporate radioactive materials, which subjects us
  and our customers to regulations, related costs and delays and potential liabilities for injuries or violation of
  environmental, health and safety laws.
- We and many of our customers operate in a politically sensitive environment, and the public perception of nuclear energy or radiation therapy can affect our customers and us.
- Accidents involving nuclear power facilities, including but not limited to events similar to Fukushima, or terrorist acts
  or other high profile events involving radioactive materials could materially and adversely affect our customers and
  the markets in which we operate and increase regulatory requirements and costs that could materially and adversely
  affect our business.
- We have, and we intend to continue pursuing, fixed-price contracts. Our failure to mitigate certain risks associated with such contracts may result in reduced margins.
- We may not realize all of the sales expected from our backlog of orders and contracts, and amounts included in our
  order backlog may not result in actual revenue or translate into profits.

#### Risks Related to Our Business Operations

- We operate as an entrepreneurial, decentralized company, which presents both benefits and certain risks. In
  particular, significant growth in a decentralized operating model may put strain on certain business group resources
  and our corporate functions, which could materially and adversely affect our business, financial condition and results
  of operations.
- A failure to expand our manufacturing capacity and scale our capabilities to manufacture new products could constrain our ability to grow our business.
- We rely on third-party manufacturers to produce non-core components for certain of our products and services. If our
  manufacturers are unable to meet our requirements, or are subject to unanticipated disruptions, our business could
  be harmed.
- We derive a significant portion of our revenue from international sales and our operations in foreign countries are subject to political, economic, legal and other risks, which could materially and adversely affect us.
- We rely on third-party sales representatives to assist in selling our products and services, and the failure of these
  representatives to perform as expected or to secure regulatory approvals in jurisdictions where they are required to
  do so could reduce our future sales.
- If our suppliers experience supply shortages and prices of commodities or components that we use in our operations increase, our results of operations could be materially and adversely affected.
- Our reliance upon sole or limited sources of supply for certain materials or components could cause production interruptions, delays and inefficiencies.
- Because we compete directly with certain of our customers and suppliers, our results of operations could be
  materially and adversely affected in the short term if these customers or suppliers abruptly discontinue or significantly
  modify their relationship with us.
- We derive a portion of our revenue from contracts with governmental customers or their contractors. Such customers
  are subject to increased pressures to reduce expenses. Government-funded contracts may also contain unusual or
  more onerous terms and conditions that are not common among commercial customers or risk subjecting us to
  audits, investigations, sanctions and penalties.
- Any reduction in the capital resources or government funding of our customers could reduce our sales and impede our ability to generate revenue.
- · Many of our large contracts have penalties for late deliveries.
- A failure or breach of our or our vendors' information technology, or IT, data security infrastructure, or the security
  infrastructure of our products, or the discovery or exploitation of defects or vulnerabilities in the same, may subject us
  and our products to increased vulnerability to unauthorized access and cyberattacks and could materially and
  adversely impact our or our customers' business, financial condition, reputation and operations.



#### Risks Related to Our Business Operations (Cont'd.)

- Failure to secure and protect our trade secrets or other confidential or proprietary information from disclosure or misappropriation could materially and adversely affect our business, competitiveness and financial condition.
- Our future success is dependent on our ability to retain key personnel, including our executive officers, and attract qualified personnel. If we lose the services of these individuals or are unable to attract new talent, our business will be materially and adversely affected.
- If we encounter manufacturing problems, or if our manufacturing facilities do not continue to meet federal, state or foreign manufacturing standards, we may be required to temporarily cease all or part of our manufacturing operations, which would result in delays and lost revenue.
- Our customers' localization requirements, in particular in China, India and South Korea, could materially and adversely affect our business.
- Our operations, and the operations of our suppliers, distributors or customers, could be subject to natural and mammade disasters and other business disruptions, which could materially and adversely affect our business and increase our expenses.

#### Legal and Regulatory Risks

- We are subject to, or may otherwise be impacted by, a variety of federal, state, local and foreign laws and regulatory regimes. Failure to comply with such laws and regulations could subject us to, among other things, penalties and legal expenses which could have a material and adverse effect on our business, or such laws and regulations could otherwise impact us, directly or indirectly, in a manner that has a material and adverse effect on our business.
- We and our customers operate in highly regulated industries that require us and them to obtain, and comply with, federal, state, local and foreign government permits and approvals.
- Changes in industry standards and governmental regulations may increase our expenses or reduce demand for our products or services.
- We are subject to risks related to legal claims and proceedings filed by or against us, and adverse outcomes in these
  matters may materially harm our business.
- The Securities and Exchange Commission ("SEC") has recently issued guidance on the accounting treatment of
  warrants. Such guidance may require us to restate or revise our financial statements, make new SEC filings or file
  amendments to existing filings or amend certain provisions of our warrant agreement. The application of this
  guidance may also result in a determination that we have a material weakness in our internal control over financial
  reporting.

#### Legal and Regulatory Risks (Cont'd.)

- Legal, political and economic uncertainty surrounding the exit of the United Kingdom from the European Union, or Brexit, and the implementation of the trade and cooperation agreement between the United Kingdom and the European Union could materially and adversely affect our business.
- Enhanced international tariffs, including tariffs that affect our products or components within our products, other trade barriers or global trade wars or domestic preferences could increase our costs and materially and adversely affect our business operations and financial condition.
- We must comply with the U.S. Foreign Corrupt Practices Act, or FCPA, and analogous non-U.S. anti-bribery statutes
  including the UK Anti-Bribery Act. Our or our sales representatives' failure to comply with such laws could subject us
  to, among other things, penalties and legal expenses that could harm our reputation and materially and adversely
  affect our business, financial condition and results of operations.
- Legal compliance with import and export controls, as well as with sanctions, in the United States and other countries, is complex, and compliance restrictions and expenses could materially and adversely impact our revenue and supply chain.
- Any failure of our products offerings could subject us to substantial liability, including product liability claims and
  indemnification claims, for which we may not have adequate insurance coverage or could damage our reputation or
  the reputation of one or more of our brands.
- Any actual or perceived failure to comply with evolving data privacy and data security laws and regulations in the
  jurisdictions where we operate, both inside and outside of the United States, could lead to government enforcement
  actions (which could include civil or criminal penalties), private litigation or adverse publicity and could materially and
  adversely affect our business.
- Our ability to compete successfully and achieve future growth will depend on our ability to obtain, maintain, protect, defend and enforce our intellectual property and to operate without infringing, misappropriating or otherwise violating the intellectual property of others.
- We may need to defend ourselves against third-party claims that we are infringing, misappropriating or otherwise violating others' intellectual property rights, which could divert management's attention, cause us to incur significant costs and prevent us from selling or using the technology to which such rights relate.
- Our use of "open source" software could negatively affect our ability to sell our products and subject us to possible litigation
- Our obligations to indemnify our customers for the infringement, misappropriation or other violation by our products of the intellectual property rights of others could require us to pay substantial damages and impose other costs and
- · We could incur substantial costs as a result of violations of, or liabilities under, environmental laws
- We do not control our suppliers, customers or business partners, and facts or circumstances that may occur as a result of their actions or omissions could harm our reputation and sales.



#### Legal and Regulatory Risks (Cont'd.)

- Some of our workforce is represented by labor unions in the United States and by works councils and trade unions in
  the EU, and are covered by collective bargaining agreements in connection with such representations. Labor group
  representation may lead to work stoppages that could materially and adversely affect our business, including as a
  result of a failure to renegotiate a collective bargaining agreement.
- The elimination or any modification of the Price-Anderson Act's indemnification authority could have adverse
  consequences for our business.
- Certain of our products and software are subject to ongoing regulatory oversight by the Food and Drug Administration, or FDA, or equivalent regulatory agencies in international markets and if we are not able to obtain or maintain the necessary regulatory approvals we may not be able to continue to market and sell such products which may materially and adversely affect our business.
- Modifications, upgrades and future products related to our products may require new FDA clearances or premarket
  approvals and similar licensing or approvals in international markets. Such modifications, or any defects in design,
  manufacture or labelling may require us to recall or cease marketing the affected products or software until approvals
  or clearances are obtained.
- We are subject to federal, state, local and international laws and regulations related to healthcare, the violation of which could result in substantial penalties and harm our business in the medical end market.
- Healthcare reform legislation could materially and adversely affect demand for our products, our revenue and our financial condition.
- If third-party payors do not provide sufficient coverage and reimbursement to healthcare providers or if there is a reduction in the number of patients with health insurance, demand for our products and our revenue could be materially and adversely affected.
- Some of our products depend on our ability to source data from third parties who could take steps to block our
  access to such data. Such blocking could limit the effectiveness of these products, increase our expenses or
  materially and adversely impact our business.
- Regulations related to "conflict minerals" may force us to incur additional expenses, may result in damage to our business reputation and may materially and adversely impact our ability to conduct our business.

#### Risks Related to Our Liquidity and Capital Resources

- If we cannot generate sufficient operating cash flow and obtain external financing, we may be unable to make all of our planned capital expenditures and other expenses.
- · Our indebtedness could impair our financial condition and harm our ability to operate our business
- Despite our levels of indebtedness, we have the ability to incur more indebtedness. Incurring additional debt could further intensify the risks described above.
- Restrictive covenants in our 2019 Credit Agreement and any future debt agreements, could restrict our operating flexibility.
- · Unfavorable currency exchange rate fluctuations could materially and adversely affect our financial results.
- Changes in our effective tax rate or adverse outcomes resulting from examination of our income tax returns could
  materially and adversely affect our results.
- Risks Related to Ownership of Our Common Stock Following the Business Combination and Operating as a Public Company
- · The price of our common stock and warrants may be volatile and subject to wide fluctuations.
- We have and will continue to incur increased costs as a result of becoming a reporting company.
- Our internal control over financial reporting has not been assessed for compliance with the standards required by Section 404 of the Sarbanes-Oxley Act, and failure to achieve and maintain effective internal control over financial reporting in accordance with Section 404 of the Sarbanes-Oxley Act could materially and adversely affect us.
- Future resales of our common stock after the consummation of the Business Combination may cause the market price of our securities to drop significantly, even if our business is doing well.
- Warrants will become exercisable for our common stock, which would increase the number of shares eligible for future resale in the public market and result in dilution to our stockholders.
- If securities or industry analysts do not publish research or reports about our business, if they adversely change their recommendations regarding our stock or if our results of operations do not meet their expectations, our stock price and trading volume could decline.
- · We may be subject to securities litigation, which is expensive and could divert management attention.



#### Risks Related to Our Liquidity and Capital Resources (Cont'd.)

- Upon consummation of the Business Combination, our parent company will be a holding company, its principal asset
  will be its ownership interest in Mirion Technologies (Topco), Ltd, and it will accordingly be dependent upon
  distributions from Mirion Technologies (Topco), Ltd to pay dividends, if any, taxes and other expenses.
- Some provisions of our organizational and governing documents may deter third parties from acquiring us and diminish the value of our common stock.
- We may be subject to certain ownership and voting power laws and regulations which may limit the ability of stockholders to acquire our common stock. Our organizational and governing documents may include provisions to comply with such laws and regulations.
- Our organizational and governing documents include forum selection clauses, which could discourage claims or limit stockholders' ability to make a claim against us, our directors, officers, other employees or stockholders.
- We do not anticipate paying any cash dividends for the foreseeable future.
- Our parent company will qualify as an "emerging growth company" within the meaning of the Securities Act, and if it
  takes advantage of certain exemptions from disclosure requirements available to emerging growth companies, it
  could make our securities less attractive to investors and may make it more difficult to compare our performance to
  the performance of other public companies.